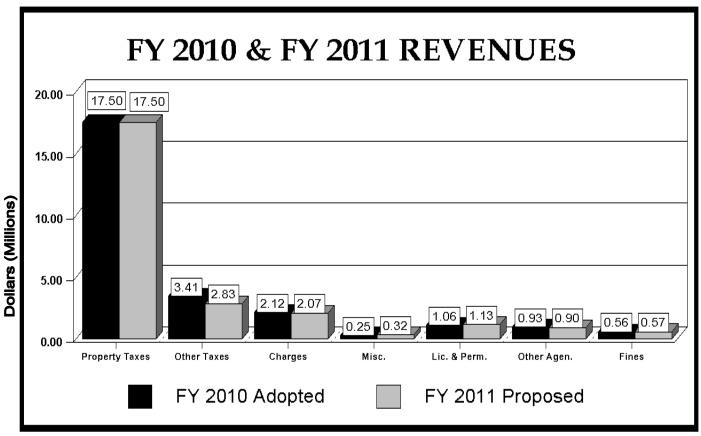
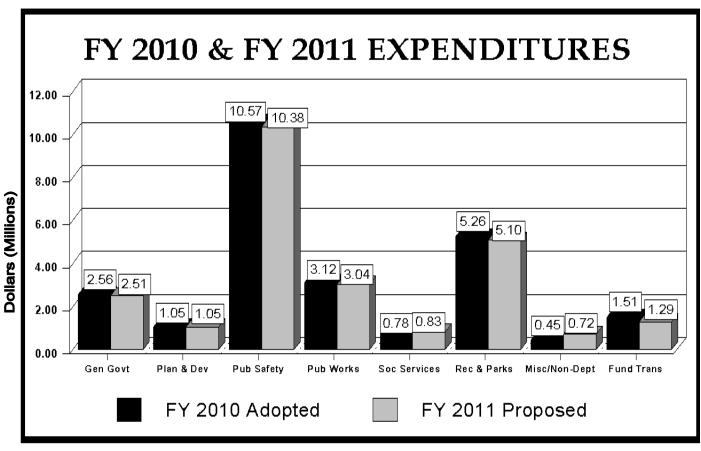
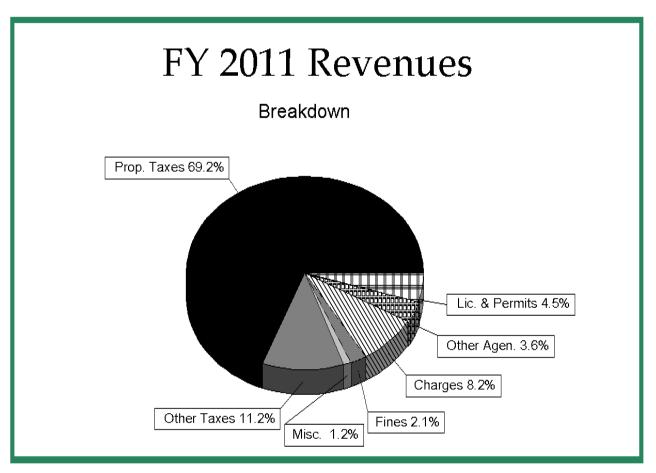
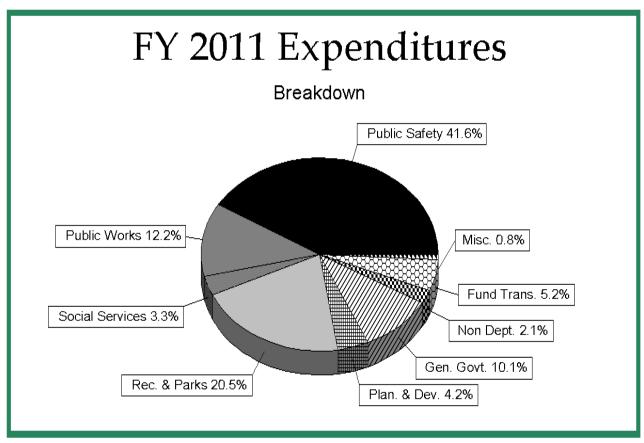
	GENER	AL FUND	SUMMA	RY		
FUND	FY 2008 Actual Trans.	FY 2009 Actual Trans.	FY 2010 Adopted Budget	FY 2010 Estimated Trans.	FY 2011 Proposed Budget	FY 2011 Adopted Budget
FUND BALANCE-As of July 1					<b></b>	
Undesignated and Unreserved	\$1,573,765	\$2,394,486	\$2,154,037	\$2,255,793	\$2,135,061	
Designated and Reserved	315,226	231,051	250,000	191,968	200,000	
TOTAL FUND BALANCE	\$1,888,991	\$2,625,537	\$2,404,037	\$2,448,761	\$2,335,061	
REVENUES						
Taxes	\$18,699,575	\$19,371,183	\$20,874,800	\$20,063,000	\$20,312,100	
Licenses and Permits	1,196,607	1,105,727	1,060,600	1,114,900	1,129,200	
Revenue from Other Agencies	849,298	894,264	929,600	953,600	903,600	
Service Charges	1,987,893	2,042,069	2,123,800	2,035,600	2,070,700	
Fines and Forfeitures	546,573	559,140	566,000	548,000	518,000	
Miscellaneous Revenue	532,492	281,778	252,800	272,600	240,500	
Interfund Transfers	0	15,000	0	0	75,100	
TOTAL REVENUE	\$23,812,438	\$24,269,161	\$25,807,600	\$24,987,700	\$25,249,200	
EXPENDITURES						
General Government	\$2,246,134	\$2,567,661	\$2,560,700	\$2,630,900	\$2,514,500	
Planning and Development	978,204	1,033,177	1,051,900	1,054,500	1,051,600	
Public Safety	9,454,337	9,783,426	10,570,800	10,447,600	10,383,800	
Public Works	2,847,375	2,989,110	3,125,200	3,266,000	3,041,800	
Social Services	633,327	711,180	780,500	799,900	828,300	
Recreation and Parks	4,903,747	5,029,328	5,261,800	5,105,500	5,104,000	
Miscellaneous	176,892	172,121	194,200	194,900	190,600	
Non-Departmental	309,176	263,234	256,000	288,800	531,600	
Fund Transfers	1,526,700	1,896,700	1,513,300	1,313,300	1,288,000	
TOTAL EXPENDITURES	\$23,075,892	\$24,445,937	\$25,314,400	\$25,101,400	\$24,934,200	
FUND BALANCE						
As of June 30						
Undesignated and Unreserved	\$2,394,486	\$2,255,793	\$2,697,237	\$2,135,061	\$2,450,061	
Designated and Reserved	231,051	191,968	200,000	200,000	200,000	
TOTAL FUND BALANCE	\$2,625,537	\$2,448,761	\$2,897,237	\$2,335,061	\$2,650,061	
% Undesignated Fund Balance to Expenditures for Year	10.4%	9.2%	11%	8.5%	9.8%	









	GENER	AL FUND	<b>SUMMAR</b>	Y		
		REVENU	ES			
Account Classification	FY 2008 Actual Trans.	FY 2009 Actual Trans.	FY 2010 Adopted Budget	FY 2010 Estimated Trans.	FY 2011 Proposed Budget	FY 2011 Adopted Budget
TAXES						
411000 Real Property						
411100 Real Property	\$14,295,598	\$16,798,720	\$18,999,000	\$18,885,900	\$18,602,000	
411200 Real Prop. Abatement	(3,295)	(297,153)	(300,000)	(500,000)	(400,000)	
411200 Real Prop. Abate. Prior Yr.	(6,063)	(228,038)	(100,000)	(150,000)	(100,000)	
411220 Homestead Tax Credit	(1,193,570)	(2,103,887)	(2,999,000)	(2,679,600)	(2,320,000)	
411230 Homeowners Tax Credit	0	(35,237)	(30,000)	(44,000)	(80,000)	
412000 Personal Property						
412100 Personal Prop Local	32,369	31,502	32,100	27,000	27,000	
412110 Public Utilities	269,291	254,445	270,000	270,000	270,000	
412120 Ordinary Business Corp.	1,604,480	1,489,966	1,515,000	1,385,000	1,385,000	
412140 Local Prior Yr. Taxes	462	1,071	200	200	200	
412150 Utility Prior Yr. Taxes	8,975	5,017	5,000	0	0	
412160 Ordinary Prior Yr. Taxes	34,663	33,680	5,000	30,000	30,000	
412200 Abatements – Current	(47,146)	(17,645)	(20,000)	(20,000)	(20,000)	
412210 Abatements – Prior Yr.	(7,840)	(19,336)	(20,000)	(40,000)	(20,000)	
413100 Penalties & Interest	75,174	17,885	40,000	35,000	35,000	
414100 Pmt in Lieu	59,150	60,787	62,500	62,500	71,700	
421000 Other Local Taxes		,			ŕ	
421100 Income Taxes	2,048,137	2,043,458	2,025,000	2,040,000	2,040,000	
421200 Admiss. & Amusements	285,871	225,713	250,000	210,000	210,000	
421210 Admiss. & Amuse. Rebate	(135,943)	(145,986)	(100,000)	(90,000)	(60,000)	
421300 Hotel/Motel Tax	739,575	699,586	740,000	590,000	590,000	
422000 State Shared Taxes		,			ŕ	
422100 Highway	639,687	556,635	500,000	51,000	51,000	
TOTAL TAXES	\$18,699,575	\$19,371,183	\$20,874,800	\$20,063,000	\$20,312,100	
	<u>, , , , , , , , , , , , , , , , , , , </u>	1 7 7 7 1				
LICENSES & PERMITS						
431000 Street Use						
431100 Street Permits	\$266,845	\$37,969	\$0	\$63,000	\$50,000	
431200 Residential Prop Fees	423,895	535,140	522,000	522,000	522,000	
431300 Bldg. Construction	26,568	47,499	21,000	21,000	42,000	
431400 Commercial Property	83,725	91,915	108,500	92,000	92,000	
431500 Variance/Departure	1,200	100	1,000	100	100	
431600 Development Review Fees	24,890	3,000	0	5,000	3,000	
432000 Business Permits	2.,000	2,000	v	2,000	2,000	
432100 Traders	31,029	47,339	35,000	35,000	35,000	
432300 Liquor License	8,965	9,160	8,400	8,400	8,400	
432400 Non-Residential Alarm	26,100	21,100	38,000	20,000	20,000	
433000 Other Licenses & Permits	20,100	21,100	30,000	20,000	20,000	
433100 Animal	395	430	500	500	500	
433200 Dog Park Fees	115	135	100	100	100	
433300 Boats	30	33	100	100	100	
433400 Cable Television	253,336	251,693	255,000	265,000	270,000	
433402 Cable TV - Other	49,514	60,214	71,000	82,700	86,000	
			,			
TOTAL LICENSES & PERMITS	<u>\$1,196,607</u>	<u>\$1,105,727</u>	<u>\$1,060,600</u>	<u>\$1,114,900</u>	<u>\$1,129,200</u>	

FISCAL YEAR 2011

Account Classification	FY 2008 Actual Trans.	FY 2009 Actual Trans.	FY 2010 Adopted Budget	FY 2010 Estimated Trans.	FY 2011 Proposed Budget	FY 2011 Adopted Budget
REVENUE FROM OTHER AGENCIES						
441000 Grants from Federal Gov't.						
441105 HIDTA	\$6,753	\$5,638	\$7,000	\$10,000	\$7,000	
441109 Youth & Family Services	0	0	0	0	25,000	
441114 Service Coordinator Grant	47,205	59,119	53,500	53,500	55,000	
441115 Storm Emergency	0	0	0	65,000	0	
442000 Grants from State Gov't.						
442101 Police Protection	448,419	459,326	465,000	382,000	382,000	
442102 Youth Services Bureau	77,479	77,479	73,500	73,500	70,000	
442109 Greenbelt Cares Miscellaneous	0	0	0	13,000	19,000	
442118 Maryland State Arts	16,454	19,417	18,000	15,500	15,000	
442199 Traffic Safety (SHA)	35,126	38,196	0	30,000	20,000	
443000 Grants from County Gov't.	,	,	-	,		
443102 Youth Services Bureau	2,000	0	2,000	2,500	2,000	
443106 Landfill Disposal Rebate	57,652	57,652	57,700	57,700	57,700	
443107 Code Enforcement	6,500	6,500	6,500	6,500	6,500	
443108 M-NCPPC Grant – Arts	24,000	24,000	0	0,500	0	
443109 M-NCPPC Comm. Center	35,000	40,000	0	0	0	
443110 Financial Corporation	0	437	400	400	400	
443121 Arts	2,000	0	2,000	0	0	
443124 M-NCPPC Rec. Asst.	20,000	20,000	2,000	0	0	
443127 School Resource Officer	70,000	80,000	60,000	60,000	60,000	
443128 M-NCPPC Grants	0,000	0	184,000	184,000	184,000	
443199 Misc. One-time funding	710	6,500	0	0	0	
•	/10	0,500	0	0	U	
TOTAL REVENUE FROM OTHER	\$849,298	\$894,264	\$929,600	\$953,600	\$903,600	
AGENCIES	40.24220	<del>402 1420 1</del>	φ> <b>2</b> > <b>4</b> 000	<del>\$200,000</del>	φ> συγσσσ	
SERVICE CHARGES FOR SERVICES						
451000 Sanitation & Waste Removal						
451100 Waste Collection & Disposal	\$512,305	\$548,235	\$576,900	\$576,900	\$605,700	
451200 Recycling Fee	10,726	4,662	11,400	7,400	7,800	
452000 – 457000 Recreation	,	,	,	,	,	
452100 Recreation & Parks	9,528	7,054	7,100	6,100	6,100	
452101 Therapeutic Recreation	19,728	21,537	21,000	20,000	20,000	
452103 Tennis Court Lighting	429	319	500	500	500	
452104 Recreation Centers	38,062	38,071	37,000	38,000	38,000	
452105 Recreation Concessions	4,705	4,878	5,000	4,600	4,600	
453000 Aquatic and Fitness Center	600,122	591,525	612,500	591,700	591,700	
454000 Community Center	205,554	213,230	211,300	188,100	189,100	
455000 Greenbelt's Kids	416,682	436,435	470,900	434,000	451,000	
456000 Adult Leisure & Fitness	67,095	74,183	80,300	65,700	73,000	
457000 Arts	74,371	77,033	75,800	67,500	69,100	
458000 Other Charges/Fees	. 1,5 / 1	. , , 0.5.5	. 5,000	07,500	0,,100	
9	1,400	1,405	1,400	1,400	1,400	
458101 GED Co-pay 458102 Mgmt. Fee–Green Ridge House	6,666		6,700			
458102 Mgmit. Fee—Green Ridge House 458103 Bus Fares	5,471	6,666 5,403	6,000	6,700 6,000	6,700 6,000	
		5,403	-		6,000	
458201 Post Office	15,049 <b>\$1,987,893</b>	11,433 <b>\$2,042,069</b>	\$2,123,800	21,000 <b>\$2,035,600</b>	\$2,070,700	
TOTAL SERVICE CHARGES					*** 117H 7HH	

	FY 2008	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011
Account Classification	Actual	Actual	Adopted	<b>Estimated</b>	Proposed	Adopted
	Trans.	Trans.	Budget	Trans.	Budget	Budget
FINES & FORFEITURES						
460000 Other Fines & Forfeitures						
460101 Parking Citations	\$179,837	\$160,502	\$180,000	\$140,000	\$140,000	
460102 Citation Late Fees	18,404	21,555	16,000	20,000	20,000	
460103 Impound Fees	10,100	8,080	10,000	8,000	8,000	
460121 Municipal Infractions	32,650	36,123	35,000	65,000	35,000	
460122 False Alarm Fees	26,825	54,050	35,000	35,000	35,000	
460201 Red Light Camera Fines	278,757	278,830	290,000	280,000	280,000	
TOTAL FINES & FORFEITURES	<u>\$546,573</u>	<u>\$559,140</u>	<u>\$566,000</u>	<u>\$548,000</u>	<u>\$518,000</u>	
MISCELLANEOUS REVENUES						
470000 Interest & Dividends	\$130,451	\$48,281	\$45,000	\$24,000	\$20,000	
480101 Rents & Concessions	610	550	500	500	500	
480200 Sale of Recyclable Material	15,312	12,374	7,000	5,000	5,000	
480301 Other	7,669	5,867	9,000	5,000	5,000	
480401 Beltway Plaza Partnership	60,000	60,000	60,000	60,000	60,000	
480403 Empirian Village Partnership	54,996	45,810	64,000	64,000	64,000	
480404 Four-Cities Street Cleaning	54,920	45,797	57,300	57,300	57,300	
480405 IWIF Reimbursement	25,361	25,964	10,000	40,000	10,000	
480406 Green Ridge House Svc. Coord.	0	0	0	16,800	18,700	
480407 Greenbelt West Development	180,000	0	0	0	0	
480499 Misc. Grants & Contributions	3,173	37,135	0	0	0	
TOTAL MISCELLANEOUS	<b>\$532,492</b>	<u>\$281,778</u>	\$252,800	<u>\$272,600</u>	\$240,500	
REVENUES						
INTERFUND TRANSFERS						
490101 Interfund Transfer from						
Cemetery Fund	\$0	\$0	\$0	\$0	\$5,100	
Special Projects Fund	0	0	0	0	70,000	
Unemployment Fund	0	15,000	0	0	0	
Temporary Disability Fund	0	0	0	0	0	
TOTAL INTERFUND TRANSFERS	<u>\$0</u>	<u>\$15,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$75,100</u>	
TOTAL GENERAL FUND REVENUES	\$23,812,438	\$24,269,161	\$25,807,600	\$24,987,700	\$25,249,200	



## ASSESSABLE BASE - DETAIL

REAL PROPERTY	Date of	Actual and FY 2			posed 2011	
REAL FROFERIT	Finality	Assessment	Revenue Rate \$0.786	Assessment	Proposed Rate \$0.79	
Full Year	January 1	\$2,400,700,000	\$18,869,300	\$2,353,500,000	\$18,592,500	
3/4 Year Additions	April 1	0	0	0	(	
½ Year Additions	July 1	4,518,000	16,600	2,410,000	9,500	
<sup>1</sup> / <sub>4</sub> Year Additions	October 1	0	0	0	(	
Homestead Credit		(340,562,000)	(2,679,600)	(293,682,000)	(2,320,000)	
Homeowners Credit		(5,598,000)	(44,000)	(10,126,000)	(80,000	
Abatements – Real Property		(82,697,200)	(650,000)	(63,291,100)	(500,000	
Total		<b>\$1,976,360,800</b>	<u>\$15,512,300</u>	<u>\$1,988,810,900</u>	\$15,702,000	
		Actual and		Proposed		
PERSONAL PROPERTY	Date of	FY 2		FY	2011	
I EKSONAL I KOI EKI I	Finality	Assessment	Revenue Rate \$1.70	Assessment	Proposed Rate \$1.70	
Locally Assessed	January 1	\$1,588,200	\$27,000	\$1,588,200	\$27,000	
Public Utilities	January 1	15,882,400	270,000	15,882,400	270,000	
<b>Business Corporations</b>	January 1	81,470,600	1,385,000	81,470,600	1,385,00	
Abatements – Personal Property	January 1	(1,176,500)	(20,000)	(1,176,500)	(20,000	
Total		<u>\$97,764,700</u>	<b>\$1,662,000</b>	<u>\$97,764,700</u>	\$1,662,000	
TOTAL ASSESSABLE BASE/ PROPERTY TAXES		\$2,074,125,500	\$17,174,300	\$2,086,575,600	\$17,364,100	
- 4 - 4-			\$197,400		\$198,80	
			\$197,400			
One cent (1¢) on the Real Property  Tax Rate Yields  One cent (1¢) on the Personal  Property Tax Rate Yields			9,800		9,80	



### **SOURCES OF REVENUE**

In this section, the City describes revenue sources in the General Fund with comparisons between previous years' actual receipts, the original budget and an estimate for the current year, along with the proposed revenue for the new fiscal year. Revenues are budgeted on a modified accrual basis which means they are recorded when revenues are measurable and available to spend. The major categories of revenue are:

- ① Real Property Tax
- ② Ordinary Business Corporations (Corporate Personal Property Tax)
- 3 State Shared Taxes
- Licenses and Permits
- © Revenue from Other Agencies
- Service Charges
- Tines and Forfeitures
- Miscellaneous

The reader will notice that there is a recurring theme in this section of the budget ... it's the economy. The current economic downturn is more than a typical business cycle slowdown. Many economists refer to the condition of the current economy as: "The Great Recession." Greenbelt belongs to the Greater Baltimore/Washington Metropolitan Area and has depended upon the power and size of the Federal Government to steady economic woes felt in other areas of the country. Combine this with the City's conservative approach to financing its goals and the result has been a local government that has weathered previous recessions well.

The proposed FY 2011 budget is less robust than previous budgets, but far less dire than many jurisdictions in the area. It is staff's belief that the economic downturn has found a bottom. Families are feeling a little better about their future than a year ago. However, it is too early to say with any certainty that the economy will grow significantly in the next fiscal year. Therefore, many revenue sources in FY 2011 have been kept level with the FY 2010 estimate.

### **REAL PROPERTY**

In Maryland, real property is reassessed every three years and is based on the estimated actual value (or market value) of the property. FY 2011 is the first year of the current triennial assessment period for the City. All real property in Greenbelt was assessed in calendar year 2009 for fiscal years 2011, 2012, and 2013. The City relies upon information from the Baltimore office of the Maryland Department of Assessment and Taxation (MDAT) and the local office in Prince George's County to estimate the actual value of real estate property in Greenbelt.

Real property tax is the City of Greenbelt's largest revenue source. It accounts for approximately 62% of all General Fund revenue in the proposed FY 2011 budget. The City's reliance upon real estate taxes has increased dramatically since FY 2003 when real estate taxes accounted for 42% of General Fund revenue.

Residential property that benefited from upward market pressures occurring in the early part of this decade have now succumbed to downward market pressures as a result of the economic downturn. The real estate tax base is expected to remain flat in FY 2011. This may seem counterintuitive. The flatness is the result of the Homestead Property Tax Credit that caps real estate assessment increases on residential property to 10% annually for tax purposes. Although the assessments on most single family, townhome, and condominium residences increased 10% each year for the most recent six fiscal years, there remained a gap between the assessed value and the market value.

It is reasonable to expect that no significant development will occur in FY 2011. The only area of the City in which any substantial new residential construction could occur is in the area adjacent to the Greenbelt Metro Station. The area around the Metro Station is split into two areas; the north core closest to the Metro Station will consist of commercial property, and the south core will consist primarily of residential property.

Three years ago, new residential construction in the south core of Greenbelt West was projected to be on track for residents to occupy new homes by late FY 2009 or FY 2010. A bridge connecting Greenbelt Road with the south core development has been completed. Local streets and storm drains have been constructed to support new development. However, the project stalled due to the effects of the economic slowdown. SunTrust Bank has taken ownership of the south core. As a result, this development will not occur until new owners can be found.

In Greenbelt West, the owners of the Springhill Lake Apartments in 2007, AIMCO, had proposed an \$800 million redevelopment of their property. Since that time, the proposal was reconsidered and the property sold to Empire American Holdings for \$280 million. The good news here is that the purchase price exceeds the assessed value of the property, which means the assessed value of the property will increase slightly.

Typically in the first year of the triennial assessment, homeowners are the group most likely to receive abatements to their assessment. Recent sales in a community give state assessors ample data on which to value residential property. Therefore, the valuation of a homeowner's assessment can be reviewed easily. A new valuation occurred in calendar year 2009 and will affect assessments in FY 2011, FY 2012, and FY 2013. This new valuation will show that market values of homes have declined. As a result, the gap between the market value of residential property and assessed value will narrow in some cases and may be eliminated.

Business property is more difficult to assess because it is generally based on the ability of a property to produce income. Typically, abatements to owners of business property are not processed in the first year of the triennial assessment. These abatements have been typically granted in years two and three of the triennial assessment.

In FY 2008, the total of real estate abatement notices received from the State was \$9,358. Abatements in FY 2009 increased to \$525,191. The most notable abatement that year was to Beltway Plaza for \$354,000. In FY 2010, real estate abatements are estimated at \$650,000. The largest abatement in FY 2010 was received by Greenbelt Homes, Inc. (GHI) for \$411,000. Because of some uncertainty relative to the FY 2011 assessment, it is proposed to budget \$400,000 for abatements relating to FY 2011 and an additional \$100,000 for abatements that relate to FY 2010 but are not received until after that fiscal year ends.

Residential property, including apartment buildings, account for approximately 67% of the total assessed value for real estate. Commercial property accounts for the remaining 33%. The State of Maryland's estimate for the total value of real estate property in the City of Greenbelt is \$2.35 billion. A tax credit is granted to homeowners when their assessments increase more than 10% a year. This reduction in a homeowner's tax bill is called the "Homestead Property Tax Credit." The State assessment office estimates that these reductions in FY 2011 will be \$294 million. These assessment reductions will result in Homestead Property Tax Credits of \$2,320,000 in FY 2011.

The State of Maryland has a grant based upon income that is available to homeowners that limits the amount of property taxes they owe. The City has "piggybacked" on the Maryland State Department of Assessments and Taxation grant to homeowners in Greenbelt who qualify for the State "Homeowner" grant for real estate taxes owed to the City of Greenbelt. This additional grant would be limited to 25% of the amount of the State grant. Greenbelt homeowners qualify for the Greenbelt grant when they apply for the State grant. Prior to FY 2011, residents of GHI, a housing cooperative in the City, were not able to participate as they did not receive individual real estate tax bills. It is understood that this will change in FY 2011. As a result of GHI residents receiving individual tax bills, it is estimated that the Greenbelt homeowner grant will almost double to \$80,000 in FY 2011.

### PERSONAL PROPERTY

This designation contains three types of personal property: (1) Locally Assessed, (2) Public Utility and (3) Ordinary Business Corporation. The Personal Property tax (PPT) is an ad valorem tax levied annually on all stock in business, which includes furniture and equipment. Locally Assessed personal property tax comes from unincorporated operations (e.g. sole proprietorships and partnerships). The Public Utility portion is a tax paid by public utilities on the value of stock and materials (e.g. poles and substations) owned by electric, communication and water companies

located in Greenbelt. The Ordinary Business Corporation portion is paid by corporations doing business in Greenbelt. All companies operating in Greenbelt on January 1<sup>st</sup> will be assessed in the subsequent fiscal year.

Corporate personal property taxes peaked in FY 2006 at \$1.9 million. Since that fiscal year, this revenue has declined more than \$500,000 or the equivalent of 2.5 cents on the tax rate. There have been significant business movements over the past three fiscal years that account for the decline. In FY 2008, Northrop Grumman vacated its Greenbelt offices in an effort to consolidate its Washington D.C. operations and moved to Gaithersburg. The result was the loss of personal property tax revenues of \$135,000. In FY 2009, Value City vacated its space at Beltway Plaza resulting in lost revenues of \$35,000. AT&T Wireless and Siemens Credit Corporation paid \$39,000 and \$10,000 respectively in property taxes in FY 2010 down from \$144,000 and \$42,000 in FY 2007. It is important to note that 40 of the 50 largest companies in Greenbelt paid less personal property taxes in FY 2010 than a year ago. As the economic downturn continues, companies are reducing the size of their inventories in an effort to reduce their cost to do business.

Utility personal property taxes are expected to end FY 2010 at the adopted budget of \$270,000. This amount has been carried forward to FY 2011.

### STATE SHARED TAXES

**Income Tax** - The State of Maryland Comptroller's office controls the flow of income tax receipts to counties and municipalities in Maryland. The State receives monies withheld from taxpayer's pay checks throughout the year. However, the Comptroller's office must hold back a reserve from income tax receipts in order to pay for refunds due residents. In addition, these reserves are released just after the close of the fiscal year. Because of this practice, it is difficult to know the level of income revenue until the City's financial report is nearly complete.

Despite these limitations, certain assumptions can be made regarding income tax revenue; however, it should be noted that income growth for Greenbelt residents does not increase in good times as fast as the State average, nor does it decline as dramatically during economic down turns.

Income tax receipts increased an average of 3.6% in fiscal years 2005, 2006, and 2007. Since peaking at \$2,112,000 in FY 2007, income tax receipts declined 3% in FY 2008 and remained at that level in FY 2009. The statistical model developed to estimate income tax revenues indicates that FY 2010 revenues are tracking toward \$2,040,000 and supports the belief that income tax revenue has found a bottom in the current economic downturn. It should be noted that Prince George's County is estimating a 1% increase for its income tax revenue in FY 2011. However, the City does not propose an increase for income taxes in FY 2011.

Admissions and Amusement Taxes are levied by municipalities on the gross receipts of a wide variety of entertainment and amusement activities which take place within their jurisdictions. The City taxes gross receipts from these activities at the maximum rate of 10%. This revenue is elastic in that it is sensitive to economic trends. There was a dramatic decline in admission and amusement (A&A) revenues in the recently completed decade. The decade began with A&A revenues of \$658,136 in FY 2000 and ended with revenues of \$225,713 in FY 2009. Increased competition from movie theaters in Bowie and Hyattsville and the economic downturn have taken their toll on this revenue source.

Approximately 75% of admission and amusement revenues are derived from the admissions to theaters. The addition of stadium theaters in nearby communities, and the closing of eight theaters and renovating of the surviving six theaters at Beltway Plaza had a severe impact on this revenue source. Understanding that the theaters were very important to the success of Beltway Plaza, City Council approved an admissions and amusement tax rebate to assist the theater owners in their attempt to keep the theaters open. The rebate was 7% in FY 2009 and was reduced to 6% in FY 2010. The rebate will be 5% in FY 2011 and expire at the end of FY 2011. The net A&A tax for FY 2011 is estimated to be \$150,000.

**Hotel/Motel** taxes are levied upon the room rates charged visitors staying at one of Greenbelt's five hotels. The conventional wisdom has been that Greenbelt's convenient location between Washington DC and Baltimore was the reason that hotel revenues tended to flatten out during economic downturns rather than decline.

A year ago, the City estimated that hotel/motel taxes would end FY 2009 slightly higher than the adopted budget of \$737,000 based upon the results of the year's first two quarters. By year end, the data showed that actual receipts for fiscal year 2009 declined \$40,000 from a year earlier. A decline of this size had never happened before in the 15 year history of this revenue source. Hotel/motel revenue typically had increased or remained flat. The current revenue trend shows that FY 2010 revenues are on a pace to end the year at \$590,000. There is no data to support an increase in hotel/motel revenues in the near future. Therefore, this revenue is proposed to remain flat at \$590,000 in FY 2011.

**Highway User Taxes** are collected by the State and shared with the counties and municipalities through monthly disbursements. This revenue must be expended for the construction, reconstruction and/or maintenance of roads or streets. The Maryland Department of Transportation (MDOT) makes estimates based on expected vehicle and gasoline sales, and vehicle registrations.

Because of the State of Maryland's budget shortfall, the monthly disbursements were suspended after the first payment in FY 2010. Therefore, the City's July 2009 payment of \$51,000 will be the total for the year. The State has announced that the disbursement for FY 2010 will be the amount that local governments can expect in FY 2011.

### LICENSES AND PERMITS

**Street Permit** revenue represents fees paid by property owners to the City whenever improvements are made to the public right-of-way. The majority of these fees are paid by businesses developing areas within the City. Receipts from street permits are dependent upon ongoing private sector construction projects. These fees are based upon the value of the improvement to the property.

Development of the south core of Greenbelt West is the area in which most new development is likely to occur in the short term. The south core will be predominantly residential while the north core closest to the Greenbelt Metro Station will be a commercial area. There are four active street construction permits currently. To keep a permit active requires an annual fee of 25% of the original permit fee. If the permit is allowed to lapse, the property owner would be required to open a new permit which is generally more costly than keeping a permit active. It is estimated that FY 2010 and FY 2011 permit fees will be \$63,000 and \$55,000 respectively.

**Residential and Commercial Property Fees** support the City's code enforcement program. The City raised the fees charged to owners of rental property in FY 2009 in order to stay in line with other area jurisdictions. The fee was increased from \$85 to \$100. Apartment rental licenses comprise the largest portion of these fees.

Commercial entities located in Greenbelt are subject to occupancy fees. Businesses are required to pay a fee of \$100 to \$1,200 each fiscal year. The fee, which is set in three tiers, is determined by the space occupied by the business. This fee was most recently increased in FY 2005.

Cable Television Franchise Fees - The City receives a franchise fee from cable TV operators that provide service to Greenbelt residents and businesses. The fee is based on 5% of annual gross subscriber revenues during the period of the franchise operation. The City Council agreed to a 15 year franchise agreement with Comcast in FY 1999. Comcast is one of the largest cable television providers in the nation. This agreement also called for an additional 3% fee that is used to upgrade the system.

In FY 2007, the City granted a franchise agreement to Verizon with the immediate benefit to Greenbelt residents of greater choice and competition for their business. Most increases to Verizon's franchise fees will likely come at the expense of Comcast. There appears to be some upward pressure for this revenue source. Possibly entertainment dollars spent attending movie theaters are being allocated to services provided by Comcast and Verizon. The City is estimating revenue in FY 2010 and FY 2011 of \$265,000 and \$270,000 respectively.

#### REVENUE FROM OTHER AGENCIES

**State Aid for Police Protection** is allocated to counties and municipalities that have annual expenditures for police protection of at least \$5,000 and employ at least one qualified full-time police officer. The grant has three funding mechanisms. First, a \$1,800 municipal per officer grant is transferred for every certified officer employed as of June 30 each fiscal year.

The second funding mechanism is a \$2.50 per capita grant. The final funding mechanism is expenditure driven. Grant funding is divided between a county and its municipalities on a pro rata basis of police expenditures for the immediate preceding fiscal year. Grant revenue for FY 2010 will be based upon actual expenditures for FY 2009. All expenditures from eligible agencies are combined and each government's share is determined. Grant monies are allocated to local law enforcement agencies based upon their total cost of providing law enforcement services in relation to their counterparts.

The City's share of State Police Aid was cut approximately \$80,000 in FY 2010 by the State as a result of its budget shortfall. The City does not expect further cuts to this grant from the State. The City is estimating this grant to be \$382,000 in both FY 2010 and FY 2011.

**Landfill Disposal Rebate** - The County accepts solid waste from municipalities as well as private contractors. Municipalities receive a portion of collected landfill fees back based on population. Revenue from this source was \$166,338 in FY 1995. However, in FY 1996, this revenue was reduced by almost two thirds to \$57,700 by Prince George's County and has remained at that level since.

#### SERVICE CHARGES

**Refuse Collection and Recycling** - The City charges a fee for the collection of household refuse. It should be noted that the Refuse budget in Public Works shows a deficit annually. This is due to the City being the largest refuse customer and as such does not charge itself for service. It should be noted that 83% of the City's cost to provide refuse service is fixed. Salaries, benefits, equipment maintenance, insurance, etc. do not vary as a result of new or lost customers.

The two variable costs are the tipping fee for refuse and the recycling fee. For a second consecutive year, the County will be increasing the tipping fee five dollars. The good news is that the County's charge for collecting recyclable material was dropped from \$30 to \$5 per ton. The net savings between the two fees is approximately \$5,500. In order to maintain a reasonable revenue to expenditure ratio, it is proposed to increase refuse fees \$12 per year, or 5% in FY 2011.

**Recreation Department** - The City of Greenbelt Recreation Department charges user fees to participants of its programs. Estimated recreation revenues for FY 2010 are \$1,366,200 which is 10.2% lower than the adopted budget and 6.7% lower than actual receipts in FY 2009. Proposed revenues for FY 2011 are \$1,376,100 or less than one percent higher than the estimate for FY 2010.

The user fees charged by the City most susceptible to economic pressures are the fees related to recreation activities. When developing the recreation revenue budget for FY 2010, the City was about to complete the fourth consecutive year in which revenues increased over a year earlier. The FY 2010 budget represented a 3.9% increase over recreation revenues in FY 2009.

**Aquatic and Fitness Center** – Pass fees for the use of the City's fitness center and swimming pools are accounted for here. A fee increase of 5% is proposed for annual, winter and summer passes for FY 2011. It should be noted that total revenues for the facility have stayed in a tight range around \$600,000 despite increasing fees annually for many years. The estimated and proposed revenue for the fitness center in FY 2010 and FY 2011 is \$591,700.

Community Center - User fees and an annual grant from M-NCPPC of \$40,000 are expected to support approximately 30% and 29% of the cost to operate the facility in FY 2010 and FY 2011, respectively. There are no tenant vacancies currently. However, revenue from daily use rentals has declined over the past couple of years. A religious group that had rented the multi purpose room and a couple of class rooms on Sunday mornings for several hours recently purchased a building for their use. As a result, rental fees have declined. It should be noted that the Community Center opened in 1996 with the expectation that user fees would fund 25% of the operating cost of the facility.

**Greenbelt's Kids** - This budget accounts for all revenues generated by programming focused toward children in Greenbelt. This includes all spring and summer camps, after school programs and miscellaneous classes. The majority of these revenues are earned through summer camps. A circus camp, new in FY 2009, returned in FY 2010. The manager of the camp is a former Ringling Brothers and Barnum & Bailey Circus performer.

Registration for the spring and summer camps for FY 2011 is stronger than a year ago, but not as robust as in FY 2009. Participation in summer camps by older children (13 and above) has been on the decline for a couple of years. However, there has been a modest increase in the youngest age group. Therefore, the age groups have been tweaked to accommodate the highest number of children possible. Camp Pine Tree I and II will now serve children age 6 to 8 and 9 to 11, respectively. The oldest age group, "Youth On the Go" or YOGO, will accommodate children 12 and 13 years old.

A practice to increase camp fees every other year was implemented in FY 2009. It should be noted that the Recreation Department's goal is to achieve a revenue to expenditure ratio of 125%. However, the ratio for FY 2010 and FY 2011 is projected to be 119%. While the ratio for these years is short of the stated goal, it is far better than the result in FY 2009 of 112%. Revenues for Greenbelt's Kids is driven primarily by the results of the summer camps. The revenue goal is not likely to be achieved until the economy improves.

**Adult Leisure & Fitness** – Estimated revenues for FY 2010 are \$65,700 which is more than 10% lower than a year ago. This was unexpected. A lack of interest in winter basketball accounted for a loss of approximately \$10,000 in revenue. This is the second consecutive year that efforts to market the league have not produced a program. The department will attempt to attract participation again in FY 2011. If the projected increase occurs in FY 2011, it will require attracting renewed interest. Proposed revenues are \$73,000 for FY 2011.

**Arts** – The Arts revenue budget accounts for ceramic and visual arts classes. Ceramic classes are the most popular and provide approximately half of all arts revenue. There was a noticeable slowdown in revenues in FY 2010. Revenue from ceramics and arts classes declined 10% and 16%, respectively. The budget proposed for FY 2011 arts revenue is \$69,100.

### FINES AND FORFEITURES

This category is comprised of the fines imposed by the Police and Community Development departments for parking violations, impound fees, false fire alarm fines, and municipal infractions.

**Red Light Cameras** – The City initiated its Red Light Camera Program in FY 2002. This program is designed to reduce the number of traffic signal violations and increase traffic safety within Greenbelt. Red light camera revenue peaked in FY 2003, the second year of the program, at \$609,698. Since that time, revenue has declined considerably, a clear indication that the cameras deter motorists from running red lights. Red light camera revenue was \$278,757 and \$278,830 in FY 2008 and FY 2009, respectively. The current trend for this revenue supports the FY 2010 estimate and the FY 2011 proposed revenue of \$280,000 each fiscal year.

**Parking Tickets** – The fine for parking tickets was increased from \$25 to \$40 in FY 2006. FY 2010 parking ticket revenue is estimated to end the year at \$140,000 plus an additional \$20,000 for late fees. This is lower than the past couple of fiscal years. The Code Enforcement Department which is primarily responsible for issuing parking tickets is responsible for the livability of all rental units in Greenbelt as well. Staff resources were diverted during the fiscal

year from issuing parking citations to inspecting apartment buildings this past year. Because this situation is not expected to be resolved in the short term, parking ticket fines and late fees have been kept level in FY 2011.

False Alarm Fines for non-residential false burglar alarms were established in FY 1998. These fines did not generate significant revenues early in the program. The City sought compliance from its business community, not revenue. Police response to false burglar alarms significantly reduced the effectiveness of the Patrol Division of the Police Department. Therefore, the City changed its approach to this program by enforcing higher fines for habitual noncompliance. Fines are on track with estimated revenues in FY 2009 and FY 2010 of \$40,000 and \$35,000 respectively.

**Municipal Infractions** are imposed when a company or individual violates sections of the City Code that provide for a penalty or fine. The amount of these fines almost doubled in FY 2010 as a result of inspections at the Empirian Village Apartments. The fines were not issued for violations of the City's code for livability standards, but rather for not correcting the violations in the required time frame. It is estimated that these fines will return to a historical level in FY 2011.

### **MISCELLANEOUS**

Interest Revenue – The City invests most of its available monies not required to pay current expenditures at the Maryland Local Government Investment Pool (MLGIP). Rates at MLGIP rise and fall in line with the actions of the Federal Reserve Board (FRB). FY 2010 began with MLGIP offering an interest rate of 0.37%. As of March 26, 2010, the rate was 0.18%. The interest rates available from MLGIP are consistent with the rate cuts by the FRB since the beginning of the current recession. Interest revenue in FY 2007, FY 2008 and FY 2009 was \$155,140, \$130,451, and \$48,281, respectively. It is estimated that interest revenue will decline to \$24,000 in FY 2010 and decline further in FY 2011 to \$20,000.

A survey of local banks and their interest rates for certificates of deposits found the investment pool's return adequate. Another consideration that leads the City to keep its investments at MLGIP is the liquidity provided by the pool. The City can transfer monies from the investment pool to the City's checking account the same day if requested by noon. Otherwise, the transfer would be completed the next day. The City would have to invest in instruments for six months to a year in order for bank rates to match the return received at MLGIP.

Partnerships - The City has three relationships to provide additional services to the residents of Greenbelt. The first two are a public private partnership to provide additional police support in Beltway Plaza and the Empirian Village Apartments. As a result, annual contributions from Beltway Plaza and Empirian Village would be \$60,000 and \$64,000, respectively in FY 2011.

The third partnership is to provide improved street cleaning services to residents of the "Four Cities." An expenditure budget to account for the related expenditures is shown in the Public Works budget. It is estimated that the 75% share of expenditures from Berwyn Heights, College Park and New Carrollton will be \$57,300 in FY 2011.

Fund Balance represents the accumulated total of revenues over expenditures. The fund balance has two parts. An undesignated balance is held without a specific purpose. These "reserves" are necessary to fund unexpected expenditures or revenue shortfalls that could occur. The second part of fund balance is designated for specific initiatives.

The General Fund Summary sheet shows the allocation of monies that have been designated for a specific use within the City's total fund balance. This portion of fund balance complements the remaining funds which are undesignated and unreserved. Examples of designated fund balance include funds set aside for inventories and encumbrances for obligations due in subsequent fiscal years. These funds must be used for the designated purpose.



## SUMMARY OF CHANGES TO GENERAL FUND EXPENDITURE LINE ITEMS

This section will explain changes that are common to many of the City's operating budgets. The information is consolidated here for your convenience.

**Line 01 through 26 - Salaries:** The proposed FY 2011 budget does not include a pay adjustment or a merit increase for employees in the individual salary line items. However, funds have been set aside in the Non-Departmental section of the General Fund for a merit pay adjustment for non-sworn employees. The cost of this measure is \$155,000.

**Line 28 - Benefits:** The City spent approximately one-third of its health insurance dollars on prescription drugs in FY 2005. In FY 2006, the City separated prescription drugs from its comprehensive health care insurance program as a cost saving measure. The program has been a success, saving more than \$340,000 for employees in the program. However, participating retirees have cost the City approximately \$180,000 during the life of the program. Thus the result is a net savings of \$160,000.

Despite the negative effect of the retirees on the program, premiums were reduced in FY 2008 and FY 2009 with no increase in FY 2010. A further reduction of 20% is proposed in FY 2011. As a result, it is estimated that prescription drug insurance will be reduced to less than one-sixth of the total cost of health insurance in FY 2011.

Health insurance premiums did not increase in FY 2008 or FY 2009. Therefore, it is not surprising that premiums increased 15% in FY 2010. It should be noted that while rates for premiums did not increase in two of the most recent three fiscal years, there was "bracket creep." Employees with single coverage moved to single plus one and employees with single plus one coverage moved to family coverage. Health insurance will increase a modest 2.1% in FY 2011. The City believes that the reason for the affordable increase is a reaction from our current insurance carrier to a self insurance program that the Local Government Insurance Trust (LGIT) has been developing and may implement in FY 2011. This increase will be more than offset by the savings in the prescription plan.

The City is very interested in the LGIT program because of our success with self insuring prescription drugs. Because LGIT has delayed the implementation of this program several times, the City proposes to remain with its current carrier at this time. If in the future the LGIT self insurance program proves to be a cost saving alternative, the City may decide to join the LGIT program.

Line 33 - Insurance: The City places most of its business insurance needs with the LGIT. The Trust is owned by local governments and operated by professional staff. It is the ownership and cooperative aspect of the Trust that keeps insurance costs down. Because there are no profits to be distributed to shareholders, excess premiums are either held in reserve for future losses or returned to participating governments as credits against premiums. The City paid \$283,649 in premiums to LGIT in FY 2007. Favorable experience for Greenbelt in particular and the cooperative on the whole the over the past couple of years have allowed premiums to be reduced by approximately 20%. Net premiums are estimated to be \$227,000 in FY 2011.

The City's other insurance carrier is the Injured Workers Insurance Fund (IWIF). The City has significantly reduced on the job injuries over the past couple of years. FY 2008 premiums of \$548,385 marked an historical high for worker compensation insurance for the City. Premiums for FY 2009 and FY 2010 were \$474,700 and \$434,200, respectively. A 10% increase in premium for FY 2011 is estimated. It is proposed to budget \$477,600 to cover worker compensation insurance in FY 2011.

Line 39 - Utilities: The City entered into a two-year agreement to stabilize the cost of electricity that expires in June 2011. While the cost of electricity is stable with this agreement, the cost to deliver the electricity is not. Therefore, modest increases in the cost of utilities are possible. The cost of electricity peaked in FY 2008 at \$654,779. The FY 2010 budget was based upon that experience. A very mild summer in 2009 created an opportunity to reduce costs. It is estimated that the total cost for electricity in FY 2010 will be \$610,400. A 2.5% increase is proposed for FY 2011 due to the exceedingly mild summer a year ago. The FY 2011 estimate is \$625,400.

In the same manner that the cost of electricity can be locked in for a specific period, so can the cost of natural gas. However, it should be noted that the transportation cost for natural gas from the well head to a particular residence or business cannot be stabilized. That being said, the total cost of natural gas for the City has remained in a tight range since FY 2006. The four-year average for the period ended FY 2009 is \$177,600. This result is in spite of increasing the size of the Public Works facility in FY 2009. The City's current contract with Washington Gas expires October 2011. Therefore, the cost of natural gas should be stable throughout FY 2011. The estimate for FY 2010 and FY 2011 is \$180,900.

Line 50 - Motor Equipment Maintenance: Because of bulk purchasing of vehicle fuel, the City pays approximately 30 cents less per gallon than prices seen at local gas stations. Significant price swings have occurred in the past couple of years with the cost of a gallon of gasoline peaking at \$4.17 in July 2008 and dropping to less than \$1.50 just six months later. Therefore, it is difficult to predict where the market price will be at the beginning of a fiscal year much less at the end of a fiscal year.

Despite this challenge, estimates must be made. It is estimated that the City will pay \$2.76 per gallon of gasoline in July 2010. The cost will decline slightly over the winter months as demand declines and increase again in the spring of 2011 with the cost per gallon ending the fiscal year essentially where it began at \$2.80.

The average per gallon cost for gasoline in FY 2010 and FY 2011 is estimated to be \$2.42 and \$2.72 respectively. It should be noted that the City budgeted \$328,100 in FY 2010. The dramatic push above \$4 per gallon gas and subsequent drop to a historic low (in real dollars) created some uncertainty when developing the FY 2010 budget for motor vehicle fuel and accounts for the large variance between the adopted budget and current estimate for FY 2010. The good news is that the estimated total cost in FY 2010 is \$237,400, a savings of more than \$100,000. The proposed budget in FY 2011 is \$270,200.

GENERAL FUND SUMMARY EXPENDITURES						
	FY 2008 Actual Budget	FY 2009 Actual Budget	FY 2010 Adopted Budget	FY 2010 Estimated Trans.	FY 2011 Proposed Trans.	FY 2011 Adopted Budget
GENERAL GOVERNMENT						
110 City Council	Φ52.050	Φ <b>6 4 7</b> 0 4	Φ.C. 100	Φο <b>2 2</b> 00	<b>#01.500</b>	
Personnel Expenses Other Operating Expenses	\$53,969 28,104	\$64,794 26,644	\$65,100 27,400	\$82,300 37,600	\$91,500 38,500	
Total	\$82,073	\$91,438	\$92,500	\$119,900	\$130,000 \$130,000	
120 Administration						
Personnel Expenses	\$531,140	\$536,151	\$550,800	\$549,300	\$551,500	
Other Operating Expenses	70,349	68,710	54,800	59,300	54,800	
Total	<u>\$601,489</u>	<u>\$604,861</u>	<u>\$605,600</u>	<u>\$608,600</u>	<u>\$606,300</u>	
130 Elections						
Other Operating Expenses	\$15,571	\$0	\$35,900	\$35,900	\$0	
Total	<u>\$15,571</u>	<u>\$0</u>	\$35,900	\$35,900	<u>\$0</u>	
140 Finance & Administrative Services						
Personnel Expenses	\$840,708	\$630,577	\$687,000	\$684,000	\$668,200	
Other Operating Expenses	230,731	160,528	170,800	187,300	168,700	
Total	\$1,071,439	<u>\$791,105</u>	\$857,800	<u>\$871,300</u>	<u>\$836,900</u>	
145 Information Technology						
Personnel Expenses	\$0	\$312,871	\$324,300	\$329,800	\$327,100	
Other Operating Expenses	0	105,547	89,000	82,200	90,600	
Capital Outlay Total	0	30,506	23,000	23,500	23,000	
Totai	<u>\$0</u>	<u>\$448,924</u>	<u>\$436,300</u>	<u>\$435,500</u>	<u>\$440,700</u>	
150 Legal Counsel						
Other Operating Expenses	\$96,265	\$229,626	\$120,000	\$130,000	\$94,000	
Total	<u>\$96,265</u>	<u>\$229,626</u>	\$120,000	\$130,000	<u>\$94,000</u>	
180 Municipal Building						
Personnel Expenses	\$19,796	\$22,584	\$21,000	\$27,700	\$22,400	
Other Operating Expenses Total	58,039	61,567	63,700	57,200	56,700 \$79,100	
Totai	<u>\$77,835</u>	<u>\$84,151</u>	\$84,700	<u>\$84,900</u>	\$79,100	
190 Community Promotion	<b></b>	<b></b>	<b></b>	<b></b>		
Personnel Expenses	\$105,431	\$111,513	\$111,700	\$118,800	\$116,200	
Other Operating Expenses	149,317	157,942	165,100	175,500	162,000	
Total	\$254,748	<u>\$269,455</u>	\$276,800	<u>\$294,300</u>	<u>\$278,200</u>	
195 Public Officers Association	A 4 5 <b>5</b> 4 :	<b>40.40</b>	Φ#4.40°	Φ. 70.	φ.40. <b>2</b> 00	
Other Operating Expenses	\$46,714	\$48,101	\$51,100	\$50,500	\$49,300	
Total	<u>\$46,714</u>	<u>\$48,101</u>	\$51,100	\$50,500	\$49,300	
TOTAL GENERAL GOVERNMENT	<u>\$2,246,134</u>	<u>\$2,567,661</u>	<u>\$2,560,700</u>	<u>\$2,630,900</u>	<u>\$2,514,500</u>	

	FY 2008 Actual Budget	FY 2009 Actual Budget	FY 2010 Adopted Budget	FY 2010 Estimated Trans.	FY 2011 Proposed Trans.	FY 2011 Adopted Budget
PLANNING & COMMUNITY	8	8	9			8
DEVELOPMENT						
210 Planning						
Personnel Expenses	\$281,351	\$316,262	\$339,600	\$343,400	\$340,200	
Other Operating Expenses	14,373	10,724	14,400	12,300	12,700	
Total	<u>\$295,724</u>	<u>\$326,986</u>	<u>\$354,000</u>	<u>\$355,700</u>	<u>\$352,900</u>	
220 Community Development						
Personnel Expenses	\$555,733	\$600,986	\$606,100	\$606,700	\$610,200	
Other Operating Expenses	126,747	105,205	91,800	92,100	88,500	
Total	\$682,480	\$706,191	\$697,900	\$698,800	\$698,700	
TOTAL PLANNING & COMMUNITY DEVELOPMENT	<u>\$978,204</u>	<u>\$1,033,177</u>	<u>\$1,051,900</u>	<u>\$1,054,500</u>	<u>\$1,051,600</u>	
PUBLIC SAFETY						
310 Police Department	¢7 201 052	¢7.712.007	¢0.204.100	¢0 1 <i>6</i> 7 000	¢0.202.200	
Personnel Expenses	\$7,301,053	\$7,712,907	\$8,294,100	\$8,167,800	\$8,303,200	
Other Operating Expenses Capital Outlay	1,729,670	1,593,170	1,665,700	1,495,900	1,528,500	
Capital Outlay Total	192,158 \$9,222,881	92,174	210,000	\$10,046,700	\$10,047,600	
Total	\$9,222,001	<u>\$9,398,251</u>	<u>\$10,169,800</u>	<u>\$10,046,700</u>	<u>\$10,047,600</u>	
320 Traffic Control						
Personnel Expenses	\$69,721	\$94,712	\$89,100	\$74,000	\$60,000	
Other Operating Expenses	18,828	30,384	35,500	35,000	40,000	
Total	\$88,549	\$125,096	\$124,600	\$109,000	\$100,000	
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330 Animal Control						
Personnel Expenses	\$40,776	\$122,166	\$141,900	\$151,200	\$142,000	
Other Operating Expenses	45,131	39,913	36,500	42,700	34,200	
Total	\$85,907	<u>\$162,079</u>	\$178,400	<u>\$193,900</u>	\$176,200	
340 Fire and Rescue Service						
Capital Outlay	\$57,000	\$98,000	\$98,000	\$98,000	\$60,000	
Total	\$57,000	\$98,000	\$98,000	\$98,000	\$60,000	
TOTAL PUBLIC SAFETY	<u>\$9,454,337</u>	<u>\$9,783,426</u>	<u>\$10,570,800</u>	<u>\$10,447,600</u>	<u>\$10,383,800</u>	
PUBLIC WORKS						
410 Public Works Administration						
Personnel Expenses	\$856,082	\$875,875	\$937,300	\$928,500	\$944,000	
Other Operating Expenses	157,402	165,671	151,500	169,000	164,100	
Total	\$1,013,484	\$1,041,546	\$1,088,800	\$1,097,500	\$1,108,100	

	FY 2008 Actual Budget	FY 2009 Actual Budget	FY 2010 Adopted Budget	FY 2010 Estimated Trans.	FY 2011 Proposed Trans.	FY 2011 Adopted Budget
420 Equipment Maintenance						
Personnel Expenses	\$151,289	\$145,358	\$165,700	\$153,600	\$152,600	
Other Operating Expenses	117,725	143,384	139,200	125,900	126,600	
Capital Outlay	4,353	1,895	0	0	0	
Total	\$273,367	\$290,637	\$304,900	\$279,500	\$279,200	
440 Street Maintenance						
Personnel Expenses	\$443,553	\$464,091	\$485,500	\$636,100	\$404,900	
Other Operating Expenses	293,607	320,515	313,700	337,300	324,900	
Total	\$737,160	<u>\$784,606</u>	\$799,200	\$973,400	\$729,800	
445 Four Cities Street Cleaning						
Personnel Expenses	\$45,800	\$50,113	\$55,500	\$53,900	\$56,900	
Other Operating Expenses	15,393	29,886	21,900	22,000	18,200	
Total	\$61,193	\$79,999	<u>\$77,400</u>	\$75,900	\$75,100	
450 Waste Collection & Disposal						
Personnel Expenses	\$480,118	\$506,023	\$529,700	\$535,000	\$533,800	
Other Operating Expenses	206,945	209,065	253,500	226,500	237,500	
Total	\$687,063	\$715,088	\$783,200	\$761,500	\$771,300	
Total	<u>\$067,005</u>	\$713,000	\$763,200	\$701,300	\$771,300	
460 City Cemetery	¢2.40 <i>c</i>	¢022	¢2.000	¢2.000	¢2.000	
Personnel Expenses	\$2,496	\$922	\$3,000	\$3,000	\$3,000	
Other Operating Expenses	2,736	1,628	2,200	2,100	2,100	
Total	<u>\$5,232</u>	\$2,550	<u>\$5,200</u>	<u>\$5,100</u>	<u>\$5,100</u>	
470 Roosevelt Center						
Personnel Expenses	\$55,292	\$57,069	\$54,000	\$58,400	\$59,300	
Other Operating Expenses	14,584	17,615	12,500	14,700	13,900	
Total	\$69,876	<u>\$74,684</u>	\$66,500	\$73,100	\$73,200	
TOTAL PUBLIC WORKS	<u>\$2,847,375</u>	<u>\$2,989,110</u>	<u>\$3,125,200</u>	<u>\$3,266,000</u>	<u>\$3,041,800</u>	
SOCIAL SERVICES						
510 Greenbelt CARES Youth Services						
Bureau						
Personnel Expenses	\$407,860	\$454,104	\$461,000	\$491,400	\$517,200	
Other Operating Expenses	43,785	47,332	60,100	60,100	54,700	
Total	\$451,645	\$501,436	\$521,100	\$551,500	\$571,900	
520 Greenbelt Assistance in Living						
Personnel Expenses	\$118,577	\$140,672	\$178,900	\$168,900	\$175,900	
Other Operating Expenses	7,556	6,501	10,100	9,200	9,800	
Total	\$126,133	\$147,173	\$189,000	\$178,100	\$185,700	
530 Service Coordination Program						
Personnel Expenses	\$47,837	\$57,007	\$63,200	\$63,600	\$64,000	
Other Operating Expenses	7,712	5,564	7,200	6,700	6,700	
Total	\$55,549	\$62,571	\$70,400	\$70,300	\$70,700	
TOTAL SOCIAL SERVICES	<u>\$633,327</u>	<u>\$711,180</u>	<u>\$780,500</u>	<u>\$799,900</u>	<u>\$828,300</u>	

	FY 2008 Actual Budget	FY 2009 Actual Budget	FY 2010 Adopted Budget	FY 2010 Estimated Trans.	FY 2011 Proposed Trans.	FY 2011 Adopted Budget
RECREATION AND PARKS						
610 Recreation Administration						
Personnel Expenses	\$505,634	\$533,609	\$562,600	\$548,100	\$520,600	
Other Operating Expenses	145,347	134,676	155,900	139,700	123,200	
Total	<u>\$650,981</u>	<u>\$668,285</u>	<u>\$718,500</u>	<u>\$687,800</u>	<u>\$643,800</u>	
620 Recreation Centers						
Personnel Expenses	\$370,863	\$376,055	\$418,200	\$388,200	\$421,000	
Other Operating Expenses	141,578	138,220	136,200	135,600	134,300	
Capital Outlay	0	7,258	0	0	0	
Total	\$512,441	<u>\$521,533</u>	<u>\$554,400</u>	\$523,800	\$555,300	
650 Aquatic and Fitness Center						
Personnel Expenses	\$597,785	\$596,040	\$653,200	\$602,000	\$628,500	
Other Operating Expenses	435,325	415,727	407,000	406,300	398,300	
Total	\$1,033,110	\$1,011,767	\$1,060,200	\$1,008,300	\$1,026,800	
660 Community Center						
Personnel Expenses	\$462,557	\$468,036	\$487,500	\$495,000	\$498,300	
Other Operating Expenses	295,095	273,137	281,400	262,200	270,700	
Total	\$757,652	<u>\$741,173</u>	<u>\$768,900</u>	\$757,200	<u>\$769,000</u>	
665 Greenbelt's Kids						
Personnel Expenses	\$270,264	\$308,708	\$303,200	\$284,100	\$285,200	
Other Operating Expenses	72,427	93,258	84,100	89,000	89,500	
Total	\$342,691	<u>\$401,966</u>	\$387,300	\$373,100	<u>\$374,700</u>	
670 Therapeutic Recreation						
Personnel Expenses	\$129,110	\$135,075	\$142,300	\$139,900	\$140,600	
Other Operating Expenses	24,620	29,030	28,700	27,600	27,500	
Total	\$153,730	<u>\$164,105</u>	\$171,000	\$167,500	<u>\$168,100</u>	
675 Leisure & Fitness						
Personnel Expenses	\$73,048	\$82,714	\$86,500	\$78,200	\$80,500	
Other Operating Expenses	36,486	31,438	35,700	\$25,100	\$29,100	
Total	\$109,534	\$114,152	\$122,200	\$103,300	\$109,600	
685 Arts						
Personnel Expenses	\$141,281	\$152,493	\$157,800	\$153,300	\$155,400	
Other Operating Expenses	33,228	33,192	35,400	32,000	31,000	
Total	\$174,509	\$185,685	\$193,200	\$185,300 \$185,300	\$1,000 \$186,400	
690 Special Events						
	\$58,525	\$65,070	\$62.500	\$73,500	\$72.200	
Personnel Expenses		\$65,872	\$62,500 121,500		\$73,300	
Other Operating Expenses	128,232	123,522	121,500	126,400	110,800	
Total	<u>\$186,757</u>	<u>\$189,394</u>	<u>\$184,000</u>	<u>\$199,900</u>	<u>\$184,100</u>	

	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Estimated	FY 2011 Proposed	FY 2011 Adopted
	Budget	Budget	Budget	Trans.	Trans.	Budget
700 Parks						
Personnel Expenses	\$735,654	\$804,925	\$838,600	\$844,800	\$838,700	
Other Operating Expenses	246,688	226,343	263,500	254,500	247,500	
Total	\$982,342	<u>\$1,031,268</u>	\$1,102,100	<u>\$1,099,300</u>	<u>\$1,086,200</u>	
TOTAL RECREATION & PARKS	<u>\$4,903,747</u>	<u>\$5,029,328</u>	<u>\$5,261,800</u>	<u>\$5,105,500</u>	<u>\$5,104,000</u>	
MISCELLANEOUS, DEBT SERVICE AND RESERVES						
910 Grants and Contributions	¢2.000	¢2 000	¢2 000	¢2 000	¢2.000	
Other Operating Expenses Total	\$2,000 \$2,000	\$2,800 \$2,800	\$2,800 \$2,800	\$2,800 \$2,800	\$2,000 \$2,000	
Total	<u>\$2,000</u>	<u>\$2,800</u>	<u>\$2,800</u>	<u>\$2,800</u>	<u>\$2,000</u>	
920 Intra-City Transit Service	•	<b>.</b>	•	<u>.</u>	***	
Personnel Expenses	\$72,080	\$72,640	\$89,600	\$89,900	\$88,000	
Other Operating Expenses	13,708	10,604	10,900	8,100	8,400	
Total	<u>\$85,788</u>	\$83,244	<u>\$100,500</u>	<u>\$98,000</u>	<u>\$96,400</u>	
930 Museum						
Personnel Expenses	\$80,840	\$81,135	\$82,800	\$83,200	\$85,300	
Other Operating Expenses	8,264	4,942	8,100	10,900	6,900	
Total	<u>\$89,104</u>	<u>\$86,077</u>	\$90,900	\$94,100	<u>\$92,200</u>	
TOTAL MISCELLANEOUS	<u>\$176,892</u>	<u>\$172,121</u>	<u>\$194,200</u>	<u>\$194,900</u>	<u>\$190,600</u>	
990 Non-Departmental						
Unemployment Comp.	\$0	\$0	\$12,000	\$12,000	\$12,000	
Insurance	(3,637)	0	(19,000)	(17,400)	0	
Miscellaneous	4,933	14,823	0	50,000	50,000	
Telephone Equipment	46,967	10.725	0	0	0	
Building Maintenance	17,993 5,740	19,725 0	0	21,000 0	0	
Computer Expenses Reserve Appropriations	3,740 33,896	20,634	50,000	10,000	255,000	
Retirement Plan Payment	203,284	20,034	213,000	213,200	233,000	
TOTAL NON-	\$309,176	\$263,234	\$256,000	\$288,800	\$531,600	
DEPARTMENTAL	<u> </u>	<u>Ψ200,201</u>	<u>\$\pi 20000</u>	<u>Ψ200,000</u>	<u> </u>	
995 Fund Transfers						
Building Capital Res. Fund	\$75,000	\$0	\$75,000	\$75,000	\$75,000	
Capital Improvements	400,000	280,000	255,000	255,000	300,000	
Debt-Service Fund Payment	748,700	788,700	780,300	780,300	760,000	
Replacement Fund Reserve	303,000	203,000	203,000	203,000	153,000	
2001 Bond Fund	0	625,000	200,000	0	0	
TOTAL FUND TRANSFERS	<u>\$1,526,700</u>	<u>\$1,896,700</u>	<u>\$1,513,300</u>	<u>\$1,313,300</u>	<u>\$1,288,000</u>	
TOTAL DEPARTMENTS	<u>\$23,075,892</u>	<u>\$24,445,937</u>	<u>\$25,314,400</u>	<u>\$25,101,400</u>	<u>\$24,934,200</u>	

# CITY OF GREENBELT ORGANIZATIONAL CHART

ADVISORY BOARDS
Advisory Planning Board
Arts Advisory Board
Park and Recreation
Advisory Board
Community Relations
Advisory Board
Employee Relations Board
Forest Preserve Advisory
Board
Board of Elections
Board of Appeals

## CITIZENS OF GREENBELT

CITY COUNCIL

**CITY MANAGER** 

### COMMITTEES

Advisory Committee on Education

Public Safety Advisory Committee

Advisory Committee on Environmental Sustainability Senior Citizen Advisory Committee

Youth Advisory Committee Advisory Committee on Trees

75th Anniversary Committee

CITY SOLICITOR

## CITY MANAGER'S OFFICE

City Clerk
Human Resources
Budget
Intergov ernmental
Relations
Public Information Office
Museum

### GREENBELT CARES

Family, Group, &
Individual Counseling
Crisis Intervention
Human Services
Information & Referrals
GED Classes
Job Bank
Assistance in Living

# PLANNING & COMMUNITY DEVELOPMENT

Planning, Permits &
Licensing
Capital Projects
Property and Housing
Standards
Sediment Control
Parking Enforcement
Animal Control

### FINANCE & ADMINISTRATIVE SERVICES

Financial Administration
Treasury Management
Accounting & Control
Internal Auditing
Payroll
Purchasing
Information Technology

### POLICE

Administration
Field Services
Community Oriented
Policing
Traffic Enforcement
Crime Prevention
Narcotics
Criminal Investigation
School Resource Officers
Canine Unit
Bike Patrol
Emergency Management

### RECREATION & PARKS

Administration
Special Events
Recreation Centers
Community Center
Aquatic & Fitness Center
Therapeutic Recreation
Parks Programming and
Planning
Arts
Greenbelt's Kids
Leisure & Fitness

### **PUBLIC WORKS**

Administration
Engineering
Traffic Control
Street Maintenance
Motor Vehicle
Maintenance
Refuse
Storm Water Management
Parks Maintenance
Building Maintenance
Intra-City Transit
Horticulture Services

### GREEN RIDGE HOUSE

Senior Citizen Housing

### PERSONNEL STAFFING

		Auth. FY 2008	Auth. FY 2009	Auth. FY 2010	Prop. FY 2011	Auth. FY 2011
120	Administration	5.5	5.0	5.0	5.0	11 2011
140	Finance & Administrative Services	11.0	7.5	7.5	7.0	
145	Information Technology	-	4.0	4.0	4.0	
190	Community Promotion	1.5	2.5	1.5	1.5	
200	Planning & Community Development	13.5	15.0	14.0	14.0	
300	Police Department	72.0	71.0	69.0	69.0	
400	Public Works Department	51.95	51.95	53.5	51.5	
500	Social Services	8.5	8.5	8.2	8.2	
600	Recreation Department	59.9	59.8	59.8	59.4	
930	Museum	1.0	1.0	1.0	1.0	
	TOTAL FTE	<u>224.85</u>	<u>226.25</u>	<u>223.5</u>	<u>220.6</u>	

N	OTE:	The Personnel Staffing schedules express all positions including non-classified in terms of Full Time Equivalent (FTE) expressed to the nearest tenth of a full time position (2,080 hours). Thus a part time employee working 600 hours a year would be reported as .3 FTE and 4 employees working 600 hours would be
		reported as 1.2 FTE.
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AR 2011