PUBLIC SAFETY

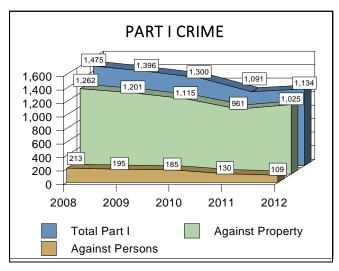
2012 In Review

BACKGROUND

Serious, or Part I, crime in Greenbelt increased 3.9% in 2012, from 1,091 reported incidents to 1,134, though it is down 23% in the last five years and 30% in the last ten years. Serious crimes are defined as murder, rape, robbery, assault, burglary, larceny and auto theft. By comparison, the Washington Metropolitan region of Montgomery and Prince George's counties, known as UCR Region IV, experienced an 11% decrease, according to the latest published Maryland State Police Uniform Crime Report (June 20, 2012).

VIOLENT CRIME

Violent crimes of murder, rape and aggravated assault involve the element of personal confrontation between the perpetrator and the victim; consequently they are considered more serious crimes than property crimes because of their very nature. These offenses accounted for 15% of all crime in Maryland. Locally, violent crime, at 109 incidents, comprised 10% of all Part I crimes indicating that Greenbelt fares somewhat better than the state overall and is 16% lower than last year. The majority of violent crime, 49% (53), occurred in



Greenbelt West, 37% (40) in Greenbelt East and 14% (16) in Historic Greenbelt.

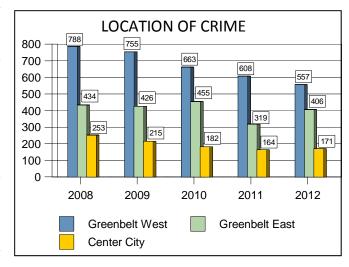
Robbery, having dropped 24% from 90 to 68, is the most prevalent violent crime in our community accounting for 6% of all Part I crimes. Forty-seven percent (32) of the incidents occurred in Greenbelt

West, 38% (26) in Greenbelt East and 15% (10) in Historic Greenbelt.

For the second consecutive year, there were no homicides.

PROPERTY CRIME

The number of property crimes (1,025) was over 9 times greater than the number of violent crimes. As a group, property crime made up 90% of the total crime index in 2012. Property crimes increased 7% overall. Forty-nine per cent (504) of the offenses occurred in



Greenbelt West, 36% (366) in Greenbelt East and the remaining 15% (155) in Historic Greenbelt.

GEOGRAPHY OF CRIME

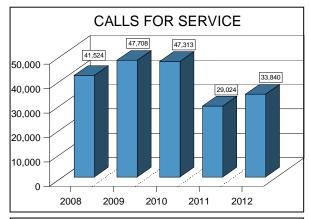
Geographically, the majority of crime, 49% (557) occurred in Greenbelt West, 36% (406) in Greenbelt East and 15% (171) in historic Greenbelt. These ratios remain historically proportional.

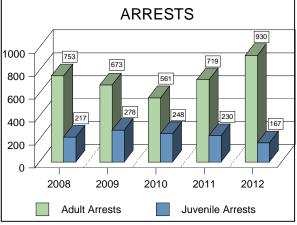
PERFORMANCE MEASURES

The Department responded to 33,840 calls for service, an increase of 16%.

Adult arrests increased 29% from 719 to 930 while juvenile arrests declined 29% to 167.

Officers made 10,791 traffic stops (up 35%), issued 7,882 citations (up 83%) and wrote a combined 15,553 warnings and equipment repair orders (up 77%). The exponential increase in these numbers is attributed to the use of com-





puter technology that enhances time and efficiency in producing the citations.



Commensurate with the traffic stops were 251 driving under the influence arrests (up 59%) and 920 other traffic related apprehensions (up 23%).

The CAD/RMS captures foot patrol time as premise checks. Officers were out of their cruisers patrolling neighborhoods and businesses on 2,772 occasions in 2012 compared to 2,201 the previous year, up 26%.

AUTOMATED TRAFFIC ENFORCEMENT

The Red Light Camera Program generated 5,942 violations while the recently installed Speed Camera Program recorded 1,701 infractions over a two month period.

MOTOR VEHICLE ACCIDENTS

The number of property damage traffic crashes increased 6% from 882 to 937. Personal injury crashes increased 11% from 90 to 100. There were three fatalities.

CRIME RATE

As reported in the latest published edition of the annual State Uniform Crime Report (June 20, 2012), the crime rate for Maryland was 3.3 victims for every 1,000 population. The rate for Prince George's

County was 4.3; Greenbelt's rate was 4.8. Closer inspection of all jurisdictions within the county shows generally that jurisdictions inside the Beltway have a greater crime rate than those outside. Greenbelt's rate has historically fallen in the middle reflecting the impact of regional forces.

CLEARANCE RATE

The clearance rate for cases investigated by Greenbelt officers was 11% compared to 14% for all agencies in Prince George's County and 16% in Maryland Region IV of the Washington metropolitan area. The statewide closure rate of all agencies in Maryland was 26%.

A crime is cleared when the police have identified the offender, have evidence to charge and actually take the offender into custody. Solutions to crimes are also recorded in exceptional circumstances where some element beyond police control precludes formal charges against the offender, such as the victim's refusal to prosecute or local prosecution is declined because the subject is being prosecuted elsewhere for a crime committed in that jurisdiction. The arrest of one person can clear several crimes or several persons may be arrested in the process of committing one crime.

ACCOMPLISHMENTS FOR FY 2013

Administrative Initiatives

The Department continued to develop and improve upon its training program in 2012. All officers were provided multiple hours of training that covered a variety of pertinent topics. This year, topics included, but were not limited to the Lethality Assessment of Domestic Violence Incidents, Gang Awareness, Digital Imaging, Active Shooter, All Hazards Response, Defense against Handgun Threats, Handcuffing & Restraint, Victim's Rights, Legal Updates, Fitness & Nutrition and Autism Awareness. Additionally, officers received



training in all aspects of the Departmental Use of Force policy, and their uses of Firearms, Taser, Baton and Pepper Spray as they relate to handling, deployment, safety, competency and proficiency. Non-sworn staff received training in the areas of CAD/RMS revisions and METERS/NCIC training.

Police managers received executive level training while attending courses hosted by various police management groups. Those groups included the FBI's Law Enforcement Executive Development School, the International Association of Chiefs of Police (IACP) Training Conference and the Maryland Chiefs of Police Executive Training Conference.

Once again, an annual audit conducted by the Governor's Office of Crime Control and Prevention indicated the Department remains in full compliance with the federal Juvenile Justice and Delinquency Prevention Act (JJDP) of 1974.

The Department was also found to be in compliance with user standards as the result of an internal audit to validate compliance with the usage agreement regarding the NCIS Law Enforcement Information Exchange system (LInX).

The Maryland State Police conducted an extensive audit of the Department's use of, and access to, the FBI's National Crime Information Center (NCIC) system. This exhaustive audit included a review of Departmental access to criminal records, a review of the accuracy and timeliness of criminal arrest records, a review of staff knowledge regarding the system and a review of reports related to wanted/missing persons and stolen items entered into the system by Departmental personnel. For the first time in the history of the Department, a perfect score was received. The Department will be recognized in a future issue of the Maryland State Police publication of the *METER Reader*, a statewide newsletter that deals with NCIC issues.

Finally, a successful site review was conducted by the Office of Community Oriented Policing Services (COPS) to review the utilization of COPS grant funds awarded in 2009 for the selection, acquisition and implementation of two specific grant awards. These two awards represented a total of \$950,000 and

were part of a \$1.7M CAD/RMS & Radio project worked on over the past three years, none of which required the use of local funds.

Office of Professional Standards

At the end of March 2012, the Department completed its three-year self-assessment period and underwent its third on-site accreditation review by a two member team from the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA). The Department received its initial accreditation in 2006 and was re-accredited in 2009. To remain accredited, each agency must be able to demonstrate it follows the standards set forth by the Commission. Following the completion of the review, the team submitted a report to the Commission outlining its findings.

Prior to the arrival of the team, the Department submitted an application requesting to be considered for the highest level of accreditation, that being Accreditation with Excellence. To be eligible, an agency must have undergone at least two prior accreditation cycles with no serious issues





being found. The agency must be found to exemplify the ideals set forth by CALEA.

In November 2012, the Department faced a final review before the Commission at its conference in Jacksonville, FL., where the Department was awarded the prestigious Accreditation with Excellence award.

The Greenbelt Police Department is only the second agency in the State of Maryland to be honored with such an achievement.

Captain Schinner and Lieutenant Parker continue to serve, on their personal time, as assessors for CALEA. In 2012, the two conducted assessments in Goffstown, New Hampshire; Boston, Massachusetts;



Greenwood, South Carolina; and Lee County, Florida. Both commanders were selected by CALEA staff to become Gold Standard Assessors. CALEA Gold Standard Assessments involve less time in file review and more time interviewing agency stakeholders in an effort to prove compliance with CALEA's 460 standards.

Patrol Squads

Patrol Squads are the backbone of the Department. The men and women of the Patrol Division work tirelessly around the

clock to ensure the safety and security of all who live, work, visit and trade within the city.

The vast majority of patrol officers perform additional specialty duties throughout the organization. Examples of these duties include participating as team members on the Emergency Response Unit, Crisis Negotiation Unit, Collision Analysis Reconstruction Unit, Homeland Security Unit and the Honor Guard. Further, patrol and other officers are vital to the success of the Department's in-service and pistol-range training programs.

Beyond the Traffic Stop: Adhering to the philosophy that proactively enforcing traffic laws not only keeps the roadways safer but also the surrounding neighborhoods, the Patrol Division placed a special emphasis on looking beyond the traffic stop in 2012. Officers were encouraged to use all of their senses to detect criminal activity while on traffic stops. In 2012, officers conducted 10,323 car stops. These stops yielded 1,116 traffic arrests, 85 criminal arrests and 129 warrant arrests.

The March to 250: Understanding that an individual's quality of life can change in an instant after encountering an impaired driver in a motor vehicle crash, the Patrol Division in early 2012 established a goal of removing 250 impaired drivers from the city's roadways. By year's end, the collective efforts of the twenty-four participating Patrol officers netted 251 impaired drivers with seven officers making ten arrests or more.

Patrol Commander's Squad

The Patrol Commander's Squad (PCS), formed in 2009, continued its effort in fighting violent crime and intervening in quality of life issues throughout the city. PCS officers, supplemented by patrol officers and detectives, conducted 19 organized saturation details in which individuals were arrested for violations ranging from trespassing to handgun possession.

The vast majority of PCS's saturation details involved burglary suppression in Greenbelt West and quality of life issues in Greenbelt East. Twenty-two arrests were made during the details and more than two dozen individuals were stopped and identified under suspicious circumstances. During the events, a variety of methods were employed including high visibility patrols, plain clothes patrols and foot or bike patrols.

Bicycle trained officers spent a total of 151 hours performing bike patrol in 2012, compared to 100 hours in 2011. The Department will be adding a new CAD clearance code in 2013 so bike patrol hours can be tracked more accurately.

License Plate Reader (LPR): The Department currently has three LPR's. During 2012, officers equipped with this technology located four stolen motor vehicles, four stolen tags, a wanted felon from New York and four individuals wanted on misdemeanor warrants. Additionally, LPR's led to the arrests of 36 individuals for major traffic violations. In 2012, the LPR's scanned 79,864 license plates during routine and targeted patrols.

Etix: The Department's electronic ticket (Etix) program went live in October 2011. During the final quarter of 2011, officers issued 4,038 citations and warnings. In 2012, officers equipped with Etix issued 12,666 warnings, 7,365 citations and 1,073 equipment repair orders. Upon completion of a traffic stop, data entered into Etix is immediately transmitted to LInX, the District Court of Maryland and a Department program designed to compile and track bias-based profiling data.

Traffic Unit

DUI College: Master Police Officer Jason Kelley attended the prestigious University of Maryland Advanced Law Enforcement Studies DUI Course in 2012. Corporal Scott Kaiser and Master Police Officer Scott Yankowy, Robert Defibaugh and Police Officer First Class David Marsh and Gerald Potts are DUI College alumni.

NHTSA Drugged Driving Course: In April 2012, Corporal Kaiser and Master Police Officers Yankowy and PFC Marsh instructed a class on drugged drivers at the University of Maryland Police Academy. Law enforcement officers from allied agencies across Maryland attended the training and subsequent saturation patrols. Funding from the Maryland Highway Safety Office allowed several Greenbelt officers to participate in targeted patrols after the training. During the eight hour saturation detail, three individuals were arrested for driving under the influence of alcohol, two for driving under the influence of drugs, four for felony criminal violations and fifteen others for misdemeanor and traffic violations. During the saturation, 96 citations and 59 warnings were issued.

Intoximeter: The Department has ten breath technicians who conducted 274 Intoximeter tests in 2012, compared to 186 in 2011. Seventy-eight of the tests conducted were for allied law enforcement agencies. Aside from basic operator's training, all Intoximeter operators are required to attend annual training and recertification on the instrument. This specialized training is conducted by the Maryland State Police.

Drug Recognition Expert (DRE) Program: Trained DREs conducted 23 drug evaluations in 2012, compared to six in 2011. Throughout the year, evaluations were completed for Greenbelt officers as well as officers from Anne Arundel and Prince George's Counties, Annapolis, Bowie, Riverdale Park, Metro Transit, University of Maryland and the Maryland State Police.

Smooth Operator: The Smooth Operator Campaign is a national campaign that is held for one-week during the months of June, July and September, and two-weeks in August. The Patrol Division placed a special emphasis on the Smooth Operator Campaign in 2012. As a result, officers increased their enforcement efforts by identifying, stopping and citing aggressive drivers. In 2012, Greenbelt officers wrote 2,849 citations and warnings, compared to 1,198 citations and warnings in 2011. Despite these efforts, there was a 7% increase in motor vehicle collisions compared to the same time in 2011. Corporal Kaiser, MPO Yankowy and Officer Potts all received awards from the Maryland Highway Safety Office for their diligence during the campaign.

Toward Zero Deaths: For the second year, throughout the month of August, Greenbelt police officers participated in a statewide traffic safety endeavor called Toward Zero Deaths. Historically, August is the deadliest month on Maryland's roadways. Using grant funding provided by the Maryland Highway Safety Office, officers proactively sought out intoxicated, reckless and negligent drivers. In 2012, the Toward Zero Deaths campaign yielded 2,241 citations, warnings and equipment repair orders. This compares to 582 infractions noticed in 2011. Twenty individuals were arrested for driving while impaired and an-

other 18 persons were cited for pedestrian violations. These enforcement efforts assisted in obtaining a modest 2% decrease in property damage collisions.

Labor Day Booth: Master Police Officers Yankowy and Lawson staffed a booth at the Labor Day Festival. The booth was stocked with traffic and citizen safety educational "giveaway" items. The officers received thousands of visitors over the Labor Day weekend.

Child Safety Seats: Police Records Specialist Jeffrey Wiltrout is currently the Department's only certified child safety seat installer. In 2012, Jeff installed 87 safety seats for individuals who live in and around Greenbelt. Further, he installed another 97 safety seats while participating in several regionwide Child Safety Seat Installation Days.

Pedestrian Safety: Speed enforcement continued in crosswalk areas throughout the city this past year. In addition to the speed enforcement, several offic-





ers participated in specific pedestrian enforcement details targeting pedestrian violators as well as motorists. These details were strategically held near Eleanor Roosevelt High School, Beltway Plaza Mall and Greenbelt Metro. Violators were issued pedestrian and bike safety educational material, as well as enforcement documents.



Seat Belt Safety: Seat Belt Enforcement zones were deployed throughout the city in conjunction with the nationwide Click It or Ticket Campaign. Seat belt/safety seat messages were broadcast to the public through various media outlets to educate drivers on the importance of seat belt use and forewarn them of the proactive police enforcement campaign. Officers issued 695 citations and warnings in 2012 during the campaign in an effort to ensure area residents buckle up. In 2011, 666 violation notices were issued.

Commercial Vehicle: Corporal Kaiser and MPO's Yankowy and Kayton conducted 151 inspections of commercial vehicles in 2012. This compares to 119 in 2011. Officers found 13% of the vehicles inspected too unsafe to continue operation on public highways. Officers issued 588 citations, warnings and repair orders to commercial vehicle drivers. Only 11 of the 151 vehicles inspected had no violations found.

Collision Analysis Reconstruction Unit (CARU): CARU investigated one fatal pedestrian collision and two critical injury collisions in 2012. Corporal Kaiser continues as a member of the Maryland Crash Reconstruction Committee (MCRC). The Committee is responsible for determining the training needed to be a certified collision analyst in the State of Maryland. Two members of CARU attended the MCRC Conference in Fishkill, New York.

Traffic Grants: In 2012, the Department received \$18,700 in grant funding to defray the cost of the overtime for various traffic enforcement details and educational conferences. Additionally, the Department received \$15,000 in grant funding from the Motor Carrier Division of the Maryland State Highway Administration. These funds are earmarked for motor carrier inspection enforcement.

Public/Private Partnerships

MPO Edward Holland serves as the Department's Franklin Park public/private partnership officer. MPO Holland's duties include meeting weekly with Franklin Park's management team, establishing proactive

responses to fluid crime trends and ensuring patrol officers and detectives are kept abreast of pertinent crime information.

MPO Holland, with the assistance of Franklin Park and Beltway Plaza's management, successfully organized a joint National Night Out event. The event was deemed a great success by both Franklin Park residents and Beltway Plaza's merchants and customers.



Crime Prevention/Public Information Officer (PIO)

Efforts were made to increase the Police Department's representation across the city at both public and private events. This was accomplished by MPO Lawson's attendance at a number of different events and activities, including annual events such as the city's Fall Fest, National Night Out and HOA meetings. In addition to the usual events, MPO Lawson extended the Department's representation by attending events such as the Branch-



ville Volunteer Fire Department's Open House, the "Walk Like MADD" fundraising walk in Baltimore and joint community walks with the residents of Chelsea Wood, Windsor Green and the Prince George's County Police.

Also, MPO Lawson was invited to be part of the Prince George's County Police District II's newly formed Retail Organized Crime Committee, which meets monthly to share intelligence and crime prevention information related to commercial crime in the area.

MPO Lawson has partnered with the Department's Traffic Officer, MPO Scott Yankowy, to deliver a more efficient projection of the Department's image and a stronger presence at city events. These events ranged from handling traffic control for the city's 75th anniversary events to reconstructing the look and content of the Department's Labor Day Booth.

School Resource Officers' (SRO) Activities

Fifty-four students (Juniors and Seniors) completed the Introduction to Criminal Justice Class taught at Eleanor Roosevelt High School (ERHS).



The SRO and Traffic units conducted a 'mock car crash' at ERHS to graphically illustrate the dangers of drinking and driving to the senior class.

The SRO officer, MPO John Rogers, in conjunction with MADD (Mothers Against Drunk Driving) and SADD (Students Against Destructive Decisions-ERHS Chapter) held two assemblies for ERHS seniors discussing the importance of making 'correct' decisions relating to 'life choices.'

The SRO officer conducted more than 150 hours of foot patrol at the Spellman Overpass and the adjacent residential community.

The SRO unit initiated a new program (in accordance with SADD and ERHS administration) which now requires all students requesting a parking pass to attend an instructional class (with a parent). The instructor is the ERHS SRO.

Homeland Security Unit (HSU)

In 2012, the Homeland Security Unit reviewed recent and notable terrorist events with the Range Instruction staff regarding similar scenarios within the city and made recommendations for future training and response protocols.

Department-issued equipment was inspected and updated, and respirator Fit Testing was performed for members of patrol and ERU. The HSU continues to receive, review and analyze public domain, private industry and law enforcement sensitive information concerning terrorist threats, health-related events, such as pandemics and other medical issues, as well as following and critiquing mass-casualty events, trends and training world-wide. HSU reviews and tests specialized protective equipment and makes recommendations to the Department for the protection of its work force.

Emergency Response Unit (ERU)

The Emergency Response Unit executed a total of 11 search and seizure warrants in 2012. These warrants were the result of on-going police investigations from various law enforcement agencies, to include the FBI, Maryland State Police, Montgomery County Police and the Hyattsville Police Department. They helped bring about the safe resolution to a barricaded subject incident in Greenbelt and also assisted both the Hyattsville and Laurel Police Departments with two barricades in their jurisdictions. The Emergency Response Unit was activated and staged for several protests that occurred throughout the city.



During Hurricane Sandy, the ERU staged for immediate response to any extraordinary incidents as a result of the storm. Unit supervisors continued as active members on the COG SWAT Subcommittee. One new Unit member attended and completed a rigorous 3 week basic SWAT School hosted by the Howard County Police Department. The Department hosted an 80-hour police sniper course that was attended by several outside agencies.

Crisis Negotiations Unit (CNU)

The Crisis Negotiations Unit (CNU) has grown to 8 members, including one Communications Specialist and 2 Spanish speaking Officers. The Crisis Negotiations Unit continues to train on a monthly basis to stay proficient and ready for any incidents.

CNU members were activated and responded to 3 incidents in 2012. The first incident was for Laurel City P.D. CNU members responded for an armed subject that had barricaded himself in-



side a residence. The second incident was for Hyattsville City P.D. CNU members responded for an armed subject that had fired several gun shots from inside his residence. Announcements from the Tactical All-Terrain Vehicle solicited two subjects to exit from the residence and were taken into custody. One of the subjects was the victim of a gunshot wound. The third incident was in the city. CNU members responded to the Greenbriar Community for a barricaded subject that had fled into a residence after shooting someone. Contact was attempted via telephone and announcements from the Tactical All-Terrain Vehicle; however, it was unsuccessful. ERU members entered the residence and determined the subject had fled prior to our arrival.

Criminal Investigations Unit (CIU)

In 2012, the Criminal Investigations Unit was assigned 163 cases for investigation. These cases included three (3) Attempted Murders, sixty two (62) Robberies and ten (10) Rapes/Sex Offenses. The Attempted Murders involved the use of a handgun, knife and strangulation. In one case, the suspect unsuccessfully attempted to strangle his ex-wife. After the attempt, the suspect fled to New York. Detectives worked in conjunction with the New York City Police and the suspect was apprehended and brought back to Maryland to face criminal charges. Arrests were made in all three (3) cases.

In 2012, a suspect who was responsible for a sex offense of a juvenile in 2005 and later in 2009 identified based on DNA, was convicted and is now looking at being imprisoned for life. Other cases involving DNA included the identification of a suspect responsible for the burglary of the Sunoco gas station on Centerway and the East Coast Rapist who will be indicted in Prince George's County, Maryland.

Of the Robbery cases that were investigated, one of the most notable cases involved a suspect whom was responsible for five (5) Robberies and one (1) Burglary in and around University Square Apartments. Through a detailed investigation, the suspect was identified and arrested. A search warrant was executed at the suspect's residence and evidence related to the crime was recovered.

The skilled investigation of a commercial armed robbery and assault, which occurred on Belle Point Drive, resulted in a search warrant where a portion of the stolen property was recovered. All three suspects were soon apprehended through partnering with the United States Marshal Service.

CIU detectives continue to work jointly with Patrol officers in the field as part of various saturation patrols to include burglary suppression operations and special investigations such as prostitution interdiction.

Evidence Unit

During 2012, the Evidence Unit responded to process crime scenes and retrieve vital pieces of evidence, such as DNA, that helped to identify suspects. In addition, several hours of training were implemented for the Evidence Technicians to remain current with procedures and techniques. Evidence processing techniques were also presented to officers through training. Finally, plans were made to update and reorganize the Evidence Lab in an effort to make it more functional and to update equipment as needed.

Police Canine Unit

Teams led by MPO Barry Byers and former MPO Young Hur each were awarded Patrol Dog I certification by the United States Police Canine Association (USPCA).

The team led by Byers was also awarded certification in tracking and narcotics detection. The combination of all three certifications within the same year earned MPO Byers and his K-9 partner Leon the prestigious USPCA Triple Crown Award, an award coveted by K-9 handlers.



MPO Byers was awarded USPCA Officer of the Year for his assistance in the apprehension of a kidnapping and robbery suspect.

MPO Byers was also awarded a Class II Commendation and was subsequently nominated for 2012 Officer of the Year for his involvement in the apprehension of a kidnapping suspect who had fired on officers.

Finally, MPO Byers was awarded a letter of commendation for his assistance in the apprehension of two armed robbery suspects and recovering their discarded handgun in the Franklin Park community.

Honor Guard Unit

In 2012, the Greenbelt Police Department Honor Guard provided Ceremonial Services for the city, allied departments and other venues. The Honor Guard Unit served with distinction in a number of events, including: opening ceremonies for the Greenbelt Labor Day Festival and leading the Labor Day Parade; joining members of the United States Park Police Honor Guard Unit in a combined colors presentation at the Greenbelt American Legion's Police Officer and Firefighter of the Year Awards Banquet; presenting colors for the



Prince George's County Chiefs of Police Association Awards Breakfast; presenting and posting the colors for the Naturalization Oath ceremony at the Greenbelt Community Center; presenting the colors for the City of Greenbelt's 75th Anniversary Gala at Martin's Crosswinds; and attending funeral services for the fallen officers of area agencies.

Narcotics Investigations/HIDTA Task Force

The Metropolitan Area Drug Task Force continued to provide resources and assistance to the Greenbelt Police Department for the investigation of all vice type crimes (to include drugs, gambling and prostitu-

tion). The Task Force conducted investigations of several suspected drug dealing locations in various areas of the city. The investigations resulted in search warrants being obtained and then served by the Department's Emergency Response Unit with positive results. Task Force investigators also teamed up with Greenbelt detectives and patrol officers to investigate a number of prostitution businesses in Greenbelt in 2012, some of which remain active cases into 2013. Surveillance was used which observed "Johns" entering and exiting the establishments. The "Johns" were detained and interviewed. Information received was used for probable cause to obtain search warrants for each location. The Metropolitan Area Drug Task Force provided training and valuable networking information to Greenbelt officers and remains a stalwart partner in combating vice type criminal activities within the city.

Special Awards and Recognition

Corporal John Michael "Mike" Dewey was selected as Greenbelt Police Officer of the Year for his efforts in managing the recently completed Computer Aided Dispatching and Records Management Project. This project, two years in the planning and implementation obtained through federal Community Oriented Policing (COPS) grant funding totaling approximately two-and-a-half million dollars, has increased the efficiency of police service to the community.



The Patrol Division instituted an awards program entitled "Sheepdog of the Quarter." Former US Army Ranger, psychology professor and author Lt. Col. David Grossman wrote, "Just as sheepdogs protect the flock, so do police officers protect the public." Patrol Division sergeants have been given the task of



nominating and selecting those receiving awards. This year's awardees are MPO Jason Kelley, MPO Scott Yankowy and PFC Mark Holden.

A second awards program entitled "Communications Specialist of the Quarter" was designed to recognize communications specialists who have made a difference. The award is granted to the communications specialist who displays a professional demeanor and goes that extra mile to help citizens and officers. This year's awardees were CS II Konetta Brown, CSII Aja Harris and Communications Supervisor Alicia Williams.

Over the course of the year, letters of appreciation were received for, and/or issued to Sergeant Matthew Carr, Sergeant James Donovan, Sergeant Thomas Moreland, Corporal Robert Musterman, Corporal Seung Lee, Corporal Robert Lauer, Corporal John Dewey, Corporal Timothy White, Corporal Carl Liu, Corporal Michael Apgar, MPO Michael Lanier, MPO John Rogers, MPO Gordon Rose, MPO Jermaine Gulledge, MPO Kelly Lawson, MPO Scott Yankowy, MPO Robert Defibaugh, PO Carlos Torres, PFC Mark Holden, Officer Daniel Aguilar, Officer Michael Parsley, Officer Sharnise Hawkins-Graham, Officer Michael Parsley

chael Eppard, CS II Konetta Brown and Police Mechanic James Keifline. A few of these employees were recipients of multiple letters.

Sergeant Marie Triesky, Sergeant Thomas Moreland, MPO Edward Holland, MPO Gordon Rose, MPO Christopher Bladzinski, MPO Jason Kelley, PO Carlos Torres, PFC Gerald Potts and Officer Michael Parsley were awarded Department Letters of Commendation for their involvement in the arrest of individuals committing handgun violations.

MPO Jason Kelley, PFC Jason Cressman, PO Carlos Torres, PFC Gerald Potts and Officer Daniel Aguilar were all awarded Department Letters of Commendation for various arrests involving individuals that sell illicit drugs.

Sergeant Thomas Moreland, Sergeant Mark Sagan, MPO Dominic Keys, MPO Gordon Rose, MPO Robert Defibaugh and PFC Gerald Potts each received Department Letters of Commendation for an armed robbery arrest.

MPO Jason Kelley received a Letter of Commendation for the arrest of two individuals who were forging government documents. The information gained by MPO Kelley during this investigation assisted the US Postal Inspector's office, the US Secret Service, the Baltimore County Police Department and the Prince George's County State's Attorney's Office Financial Crime Investigation Unit in their efforts to conduct a broader, region-wide investigation.

MPO Scott Yankowy, MPO Michael Apgar, MPO Robert Defibaugh, MPO Jason Kelley, PFC Gerald Potts, CS II Konetta Brown, CS II Aja Harris, CS II Joseph McManus, CS II Angela Thompson and CS I Lindsey Keifline received Department Letters of Commendation for their collective efforts to make the city's highways free of intoxicated drivers on Saint Patrick's Day weekend. During two saturation patrols, Officers and Communications Specialists worked hand-in-hand conducting 110 traffic stops. These stops netted 9 intoxicated drivers, 1 criminal arrest, 88 traffic citations, 140 warnings and 6 vehicle equipment repair orders.

The Metropolitan Area Drug Task Force, of which the Department is a contributing member, was awarded a High Intensity Drug Trafficking Area (HIDTA) Drug Interdiction Award for its work in narcotics enforcement.

Departmental Promotions

Corporal Mark Sagan was promoted to the rank of Sergeant.

MPO Michael Apgar was promoted to the rank of Corporal.

Police Officer First Class Jason Kelley was promoted to the rank of Master Police Officer.

Police Officer Jason Cressman was promoted to the rank of Police Officer First Class.

Police Officer Gerald Potts was promoted to the rank of Police Officer First Class

ISSUES AND SERVICES FOR FY 2014

After nearly two years of research, the city added a speed camera system to its automated enforcement efforts. A vendor was selected, school zones were identified and, after conducting studies, camera sites were carefully positioned in areas where speeders continued to risk the lives and safety of pedestrians and children. While it is too soon to determine its overall effectiveness, indications show the program will prove to be successful in adjusting driver behavior. This item was listed as a management objective for fiscal year 2013.

Another management objective for the current fiscal year was to review and update the citywide Emergency Operations Plan. The Police Department has developed a series of plans that fall in line with tough CALEA standards. The Department is working with other city departments to review the city's existing plan.

The Department continues to give attention to the number of officers who are retirement-eligible, as well as the vacancies that will occur in the near future. Including 9 officers who have entered the Deferred Retirement Option Plan (DROP), there are a total of 15 officers who can opt to retire today if they so desire. By calendar year 2014, that number increases to 19. The Department will continue to monitor the situation and respond accordingly to stay ahead of a potential exodus which has the ability to cripple a Department of this size. The civilianization of some positions is one approach under consideration.

As the Department grows, the lack of adequate office and storage space continues to be problematic at Police Headquarters. This has been a topic of discussion for the past several years. Prior to occupying the building in January 1990, fiscal constraints caused certain areas within the building to be downsized from the original plan. Nearly 25 years later, the Department has simply outgrown its available space. Consideration will be given to the possibility of adding to the existing building or even looking for offsite office space to house police staff.

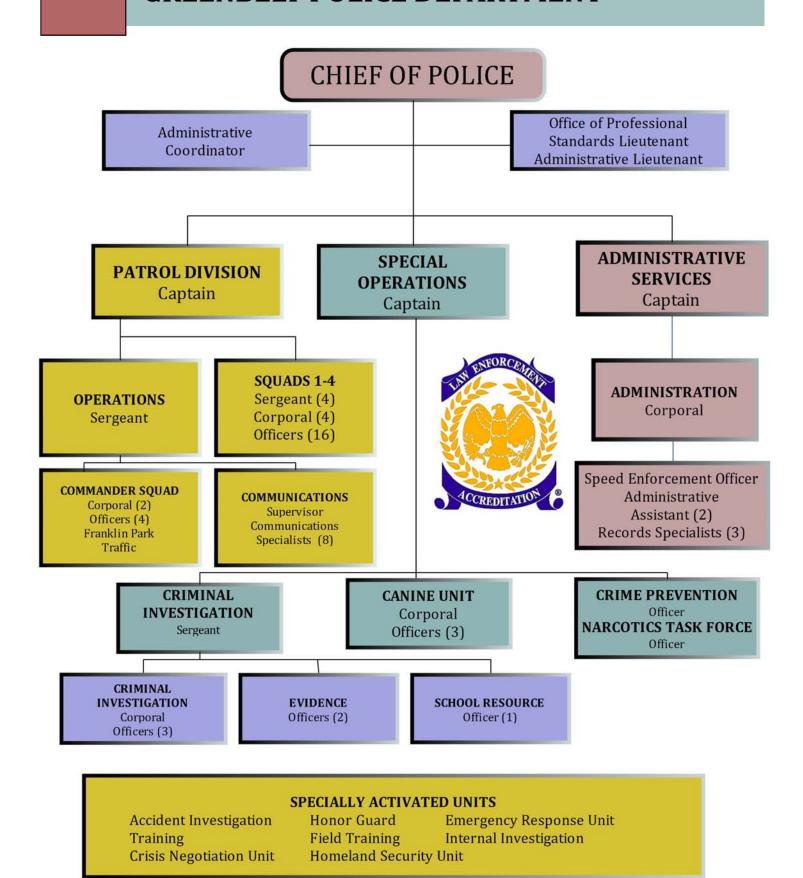
Finally, consideration should also be given to establishing an automation manager to manage the multitude of technological improvements made over the past several years. Achieved mostly through grant awards, the programs, such as Computer Aided Dispatch and Records Management, would benefit from a trained specialist to over see and maximize the productivity of such technology valued at more than \$2M. A systems manager is needed to make sure police employees are using this equipment to its fullest capabilities.

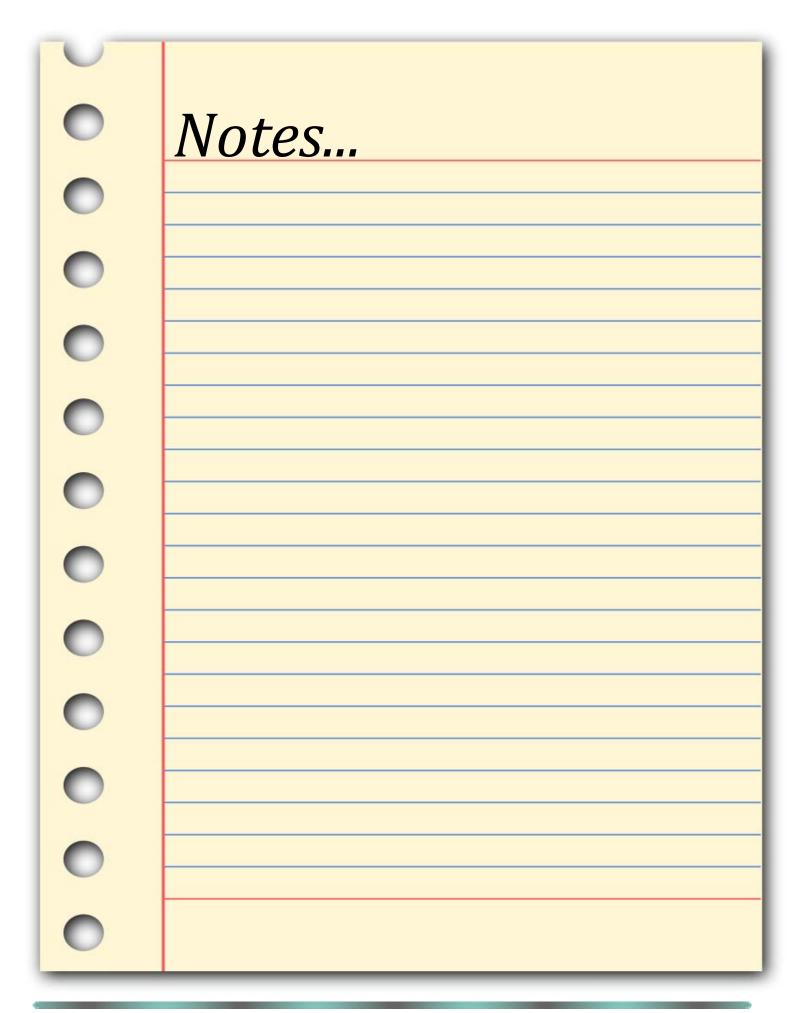
PERSONNEL STAFFING

	Grade	Auth. FY 2012	Auth. FY 2013	Prop. FY 2014	Auth. FY 2014
Police Officers					
Chief	n/a	1	1	1	1
Captains	n/a	3	3	3	3
Lieutenants	n/a	2	2	2	2
Sergeants	n/a	6	6	6	6
Corporals	n/a	9	9	9	9
Master Patrol Officers}	n/a			34	
Police Officer 1st Class}	n/a	33	34		34
Police Officer}	n/a	33			34
Police Officer Candidate}	n/a				
Total FTE		54	55	55	55
Civilian Personnel					
Communications Supervisor	GC-18	1	1	1	1
Administrative Coordinator	GC-14	1	1	1	1
Administrative Assistant II	GC-13	2	2	2	2
Communications Specialist I & II	GC-13 & 14	8	8	8	8
Records Specialist II	GC-13	3	3	3	3
Total FTE		15	15	15	15
Total Public Safety FTE		69	70	70	70

The increase in staffing in FY 2013 added an officer for the speed camera program. State law requires a sworn officer certify each citation.

GREENBELT POLICE DEPARTMENT





POLICE

The city provides a full-service Police Department, unlike most municipalities in the County. Services include around-the-clock patrol, K9 patrol, communications support, criminal investigation, narcotics investigation, crime prevention, traffic enforcement and school resource officer.

Performance Measures					
Election Survey Scores (Last 4 Elections)		<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>
Police Presence		3.86	3.80	4.00	4.07
Police Responsiveness		4.11	4.04	4.18	4.20
Dispatcher Responsiveness		n/a	3.81	4.00	4.00
Parking Enforcement		3.67	3.63	3.67	3.80
Overall Performance		4.04	4.00	4.08	4.10
		Five	e Year Statis	tics	
Class I Offenses	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Homicide	2	0	3	0	0
Rape	10	8	11	5	6
Robbery	152	127	106	90	68
Assault	49	60	66	35	35
B & E Burglary	122	212	221	254	247
Theft	870	823	761	593	648
Auto Theft	270	166	133	114	130
Total Offenses	1,475	1,396	1,300	1,091	1,134
Criminal Arrests					
Adults	753	673	561	719	930
Juveniles	217	278	248	230	167
Closure Rate	19%	16%	14%	12%	11%
Calls for Service	41,524	47,708	47,313	29,024	33,840
Police Reports	11,139	11,994	12,063	2,962	3,131
Motor Vehicle Accidents	1,090	1,211	1,079	975	1,040
Traffic Summons	4,694	3,741	3,417	4,299	7,882
Parking Tickets	978	738	705	512	303
Full Time Equivalents (FTE)	<u>FY 2010</u> 69	<u>FY 2011</u> 69	<u>FY 2012</u> 69	<u>FY 2013</u> 70	FY 2014 70

Management Objectives

- Prepare for the transition/retirement of long-term employees.
- Study the possible implementation of body cameras.
- Attend four homeowner/civic association meetings.

Budget Comments

- 1) The Personnel Expenses section has been holding steady around \$8.2 million as retiring officers are being replaced with new officers at a lower salary and officers entered the Law Enforcement Officers Pension System DROP plan.
- **2)** The <u>Professional Services</u> budget, line 30, was high in FY 2012 due to the cost of the assessment process to promote Sergeants and Corporals.
- 3) The amount budgeted for Motor Equipment Maintenance, line 50, Repairs and Maintenance (\$144,200) calculates to just over \$2,100 per Police vehicle. If the cost for radio maintenance (\$22,100) and tires (\$18,000) are deducted, the maintenance and repair cost is \$1,500 per vehicle. The increase in Motor Equipment Maintenance, line 50, Motor Vehicle Fuel is due to increases in fuel cost, not increased mileage.
- **4)** <u>Computer Expenses</u>, line 53, includes the annual software maintenance expense (\$94,000) for the new computer aided dispatch and records management system.
- 5) In Special Programs, line 58, \$2,000 is provided for CERT (Community Emergency Response Team).
- 6) Red Light Camera Expenses, line 76, are increasing now that work to rebuild the Kenilworth Avenue bridge over the Capital Beltway is nearly complete. There were two cameras near the bridge which have been out of service since the project began.
- 7) It is proposed to purchase five police vehicles for replacement in FY 2014 at a total cost of \$175,000. The Police Department is recommending the purchase of Ford Interceptors. The per vehicle cost with equipment and MDT is \$35,000.

REVENUE SOURCES	FY 2011 Actual	FY 2012 Actual	FY 2013 Adopted	FY 2013 Estimated	FY 2014 Proposed	FY 2014 Adopted
	Trans.	Trans.	Budget	Trans.	Budget	Budget
Grants for Police Protection						
State Police	\$402,430	\$402,430	\$402,400	\$402,400	\$490,000	\$490,000
State Highway Administration	31,218	19,567	20,000	34,000	20,000	20,000
Federal (e.g HIDTA)	8,517	20,282	14,000	20,000	20,000	20,000
School Resource Officer	80,000	80,000	80,000	80,000	80,000	80,000
Parking Citations/Late Fees	156,999	124,570	170,000	145,000	195,000	195,000
Red Light Camera Fines	207,304	262,659	225,000	300,000	300,000	300,000
Speed Camera Fines	0	0	400,000	100,000	150,000	150,000
General City Revenues	8,622,746	8,345,292	8,326,800	8,738,800	8,395,200	8,511,700
Total	\$9,509,214	\$9,254,800	\$9,638,200	\$9,820,200	\$9,650,200	\$9,766,700

POLICE DEPARTMENT Acct. No. 310	FY 2011 Actual Trans.	FY 2012 Actual Trans.	FY 2013 Adopted Budget	FY 2013 Estimated Trans.	FY 2014 Proposed Budget	FY 2014 Adopted Budget
PERSONNEL EXPENSES						
03 Police Officers	\$4,207,192	\$4,106,318	\$4,190,300	\$4,226,200	\$4,108,700	\$4,228,700
04 Records & Communications	704,783	751,976	721,300	740,300	721,000	721,000
06 Repair/Maintain Building	76,724	58,672	70,000	60,000	60,000	60,000
25 Repair/Maintain Vehicles	92,020	90,837	93,000	93,000	93,000	93,000
27 Overtime	710,173	703,505	700,000	760,000	720,000	720,000
28 Employee Benefits	2,434,585	2,271,662	2,238,300	2,267,600	2,497,000	2,497,000
Total	\$8,225,477	\$7,982,970	\$8,012,900	\$8,147,100	\$8,199,700	\$8,319,700
OTHER OPERATING EXPENSES						
30 Professional Services	\$28,412	\$43,207	\$38,000	\$17,000	\$17,000	\$17,000
33 Insurance - LGIT	96,305	67,207	69,800	68,600	68,600	68,600
34 Other Services	6,405	602	2,500	1,000	1,000	1,000
38 Communications	60,888	55,070	59,000	61,000	51,000	51,000
39 Utilities						
Electrical Service	60,930	37,943	49,000	51,000	51,000	47,500
Gas Service	7,467	6,545	7,500	7,000	6,000	6,000
Water & Sewer	2,648	3,936	3,000	4,000	4,000	4,000
43 Equipment Rental	4,816	7,321	6,300	6,300	6,300	6,300
45 Membership & Training	46,630	58,004	50,100	57,300	55,700	55,700
46 Maintain Building & Structures	48,865	41,996	43,900	38,200	41,200	41,200
48 Uniforms	66,684	62,256	66,000	66,000	66,000	66,000
49 Tools	5,968	4,864	4,800	4,800	4,800	4,800
50 Motor Equipment						
Repairs & Maintenance	173,724	151,855	144,200	153,000	150,200	150,200
Vehicle Fuel	147,862	190,190	216,000	210,000	210,000	210,000
52 Departmental Equipment	75,254	77,010	70,500	70,500	70,500	70,500
53 Computer Expenses	9,632	97,858	99,800	98,600	99,600	99,600
55 Office Expenses	45,884	45,671	42,000	41,700	41,700	41,700
57 K-9 Expenses	10,572	10,942	14,900	22,500	14,300	14,300
58 Special Program Expenses	12,807	18,651	12,400	12,400	14,400	14,400
69 Awards	1,993	427	1,200	1,200	1,200	1,200
76 Red Light Camera Expenses	178,641	206,971	204,400	241,000	241,000	241,000
77 Speed Camera Expenses	0	8,027	0	40,000	60,000	60,000
Total	\$1,092,387	\$1,196,553	\$1,205,300	\$1,273,100	\$1,275,500	\$1,272,000
CAPITAL OUTLAY						
91 New Equipment	\$191,350	\$75,277	\$420,000	\$400,000	\$175,000	\$175,000
Total	\$191,350	\$75,277	\$420,000	\$400,000	\$175,000	\$175,000
TOTAL POLICE DEPARTMENT	\$9,509,214	\$9,254,800	\$9,638,200	\$9,820,200	\$9,650,200	\$9,766,700

TRAFFIC CONTROL



In this budget, the city provides for the lining of city streets, crosswalks, stop lines and parking stalls on city streets.

On newly paved or surfaced streets, plastic tape is being used for centerlines where feasible. This material is more expensive – but lasts longer than paint and retains its reflective quality. By reducing labor costs, it is more cost-effective in the long run. The city has other centerline work that is painted. This work is typically contracted out.

Performance Measures	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Estimated
Election Survey Scores (Last 4 Elections)	<u>2005</u>	2007	<u>2009</u>	<u>2011</u>
Traffic Control	3.73	3.79	3.88	3.99
Miles of streets centerlined	5.1	6.0	3.5	5.0
Miles of shoulder lined	4.7	3.9	6.0	4.0
Number of Crosswalks				
# Painted Annually	40	10	10	5
# Thermo-taped	10	11	20	12

Management Objectives

- Check every centerline, crosswalk, stop line and other street markings annually to ensure appropriate safety levels.
- Upgrade traffic control signs in compliance with the Manual of Uniform Traffic Control Devices (MUTCD) by 2018.

Budget Comments

- 1) It is budgeted to increase the amount of street center and shoulder lining that is contracted out which is reflected in <u>Other Services</u>, line 34. The additional cost has been transferred from <u>Traffic Signs and Paints</u>, line 59.
- **2)** The funds for <u>Electrical Service</u>, line 39, pay for power for the traffic lights at Hanover Parkway and Ora Glen Drive, Ridge Road at Green Ridge House, and the school crossing signals.
- **3)** A \$5,000 increase was budgeted in <u>Traffic Signs & Paint</u>, line 59, in FY 2011 to fund additional crosswalks along Hanover Parkway and in Windsor Green that were called for in the Greenbelt East traffic calming study. This work was completed and the funds have been removed in FY 2012.
- **4)** An inventory of traffic control signs was completed in FY 2013 as the first step to ensuring the City's signs are in compliance with the Manual of Uniform Traffic Control Devices. Funds for upgrading signs are and will be budgeted in <u>Traffic Signs and Paints</u>, line 59, for the next few years.

TRAFFIC CONTROL Acct. No. 320	FY 2011 Actual Trans.	FY 2012 Actual Trans.	FY 2013 Adopted Budget	FY 2013 Estimated Trans.	FY 2014 Proposed Budget	FY 2014 Adopted Budget
PERSONNEL EXPENSES						
01 Salaries	\$109,213	\$84,956	\$100,000	\$100,000	\$95,000	\$95,000
Total	\$109,213	\$84,956	\$100,000	\$100,000	\$95,000	\$95,000
OTHER OPERATING EXPENSES						
33 Insurance	\$120	\$86	\$100	\$100	\$100	\$100
34 Other Services	6,329	6,169	6,000	9,000	9,000	9,000
39 Utilities						
Electrical Service	3,427	2,645	2,900	2,900	2,900	2,900
49 Tools	1,001	952	1,700	1,700	1,700	1,700
59 Traffic Signs & Paints	32,695	16,942	23,900	21,400	20,900	20,900
Total	\$43,572	\$26,794	\$34,600	\$35,100	\$34,600	\$34,600
TOTAL TRAFFIC CONTROL	\$152,785	\$111,750	\$134,600	\$135,100	\$129,600	\$129,600

ANIMAL CONTROL



Animal Control provides regular patrol and on-call services in order to enforce city animal regulations as well as sheltering for the care of lost or abandoned, but adoptable animals.

Performance Measures	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Estimated
Election Survey Scores (Last 4 Elections)	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>
Animal Control Services	3.85	4.07	3.88	3.91
Animals Running at Large	113	127	120	120
Adoptions/Placed Animals	312	275	336	300
Adoption Shows	21	28	32	25
Events Sponsored	4	5	8	6
Funds Raised	-	\$8,297	\$10,000	\$10,000
Animals impounded and returned to owner	42	31	17	25
Cruelty reports handled and corrected	43	32	29	30
Dog Park complaints about dogs	3	4	4	4
Bite reports	51	50	38	50
Injured animals taken to Wildlife Sanctuary	75	67	43	50
Dead animals collected	375	350	600	550
Criminal Neglect/Animal Cruelty cases	4	5	18	15
Trap, Neuter & Release (Cats)	37	35	39	35
Noise complaints	37	40	42	40
Wildlife calls	225	360	512	500
Full Time Equivalents (FTE)	2.5	2.5	2.5	2.5

Management Objectives

- Pursue grants for support of the trap/neuter/release program.
- Aggressively prosecute animal cruelty and neglect cases.
- Develop formal process to recognize volunteer contributions.

Budget Comments

- 1) It is proposed to make the non-classified Animal Control Officer position a classified position to reflect the training and certification being pursued.
- **2)** The <u>Overtime</u> expenses, line 27, are caused by extra effort put towards the adoption and other programs. This expense may be the cost of running the program. To meet the proposed budget figures will likely result in program cuts.
- 3) Starting in FY 2012, a revenue account was set up for Adoption Fees. Previously, these fees were credited against <u>Animal Control Expense</u>, line 57. Setting up the revenue account will provide clearer tracking of the adoption program and show the full extent of expenses in line 57, which are largely veterinarian expenses. The objective is to limit the net expenses to \$20,000.

ANIMAL CONTROL Acct. No. 330	FY 2011 Actual Trans.	FY 2012 Actual Trans.	FY 2013 Adopted Budget	FY 2013 Estimated Trans.	FY 2014 Proposed Budget	FY 2014 Adopted Budget
PERSONNEL EXPENSES	TT ulls.	Truiis.	Dauget	TTUIIS.	Duuget	Duuget
01 Salaries	\$115,043	\$124,229	\$114,000	\$133,100	\$113,900	\$113,900
25 Repair/Maintain Vehicles	654	1,654	700	1,800	800	800
27 Overtime	5,333	7,367	1,000	7,000	1,000	1,000
28 Employee Benefits	31,220	36,009	34,100	36,000	39,900	39,900
Total	\$152,250	\$169,259	\$149,800	\$177,900	\$155,600	\$155,600
OTHER OPERATING EXPENSES						
30 Professional Services	\$0	\$0	\$0	\$1,500	\$0	\$0
33 Insurance	319	549	600	600	600	600
38 Communications	578	572	600	200	0	0
39 Utilities						
Electrical Service	4,788	3,479	3,900	3,900	3,900	3,900
Water & Sewer	387	353	500	500	500	500
45 Membership & Training	3,266	1,159	1,500	700	1,000	1,000
46 Maintain Building & Structures	1,158	897	1,000	2,000	1,300	1,300
48 Uniforms	705	390	800	800	800	800
50 Motor Equipment						
Repairs & Maintenance	6,652	1,663	600	300	300	300
Vehicle Fuel	120	1,826	800	2,500	1,500	1,500
57 K-9 Expenses	26,733	34,427	34,400	38,600	36,100	36,100
58 Special Program Expenses	2,156	744	2,000	1,000	1,000	1,000
Total	\$46,862	\$46,059	\$46,700	\$52,600	\$47,000	\$47,000
TOTAL ANIMAL CONTROL	\$199,112	\$215,318	\$196,500	\$230,500	\$202,600	\$202,600
REVENUE SOURCES						
Animal Control Licenses	\$1,135	\$125	\$100	\$100	\$100	\$100
Dog Park Fees	115	85	100	100	100	100
Adoption Fees	0	0	0	5,000	5,000	5,000
Contributions	0	8,297	0	10,000	5,000	5,000
General City Revenue	197,862	206,811	196,300	215,300	192,400	192,400
Total	\$199,112	\$215,318	\$196,500	\$230,500	\$202,600	\$202,600

FIRE AND RESCUE

Funds are included in this account to establish a reserve to assist with the replacement of fire and rescue equipment for the Greenbelt Volunteer Fire Department and Rescue Squad, Inc. These funds may be used when other funding sources are determined by the City Council to be insufficient. The funds are held by the city until approved for expenditure by the City Council.



Performance Measures				
Election Survey Scores (Last 4 Elections)	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>
Fire & Rescue	4.52	4.46	4.37	4.35

Budget Comments

- 1) Beginning in FY 2009, the City began contributing funds to the Berwyn Heights and West Lanham Hills Fire Departments (\$5,000 each) in recognition of their service to Greenbelt. <u>Contributions</u>, line 68, is higher in FY 2011 because a double contribution was made since the FY 2010 contribution was not made. In FY 2012, a contribution was only approved for Berwyn Heights. \$5,000 for each department is budgeted in FY 2014.
- 2) The funds budgeted in line item 94 are for the purchase of equipment by the Greenbelt Volunteer Fire Department and Rescue Squad. Once approved, these funds are transferred to the City's Agency Funds. In FY 2006, the City paid out \$329,500, the entire balance, towards the purchase of a new vehicle. In FY 2008 and 2009, \$152,227 was paid out for the purchase of an ambulance. With the proposed FY 2014 set aside, there will be a total of \$480,773 available.

FIRE & RESCUE SERVICE Acct. No. 340	FY 2011 Actual Trans.	FY 2012 Actual Trans.	FY 2013 Adopted Budget	FY 2013 Estimated Trans.	FY 2014 Proposed Budget	FY 2014 Adopted Budget
OTHER OPERATING EXPENSES						
68 Contributions	\$20,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000
Total	\$20,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000
CAPITAL OUTLAY						
94 Interfund Transfer - Agency						
Fund	\$60,000	\$88,000	\$88,000	\$88,000	\$88,000	\$88,000
Total	\$60,000	\$88,000	\$88,000	\$88,000	\$88,000	\$88,000
TOTAL FIRE & RESCUE						
SERVICE	\$80,000	\$93,000	\$98,000	\$98,000	\$98,000	\$98,000